** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

| A F | or the | 2018 calendar year, or tax year beginning and e | ending | | | | | |
|-----------------------------|---------------------------|--|-----------------|-------------------------------------|-------------------------------|--|--|--|
| B c | heck if oplicable | C Name of organization | | D Employer identifie | cation number | | | |
| Г | Addres | | | | | | | |
| | Name change | | | 46-4 | 121514 | | | |
| | Initial return | | Room/suite | E Telephone number | r | | | |
| | Final return/ | 800 BAY HARBOR DR | 23 | | | | | |
| | termin- ated | City or town, state or province, country, and ZIP or foreign postal code | | G Gross receipts \$ | 5,074,026. | | | |
| | Amend return | BAI HARBOR, MI 49770 | | H(a) Is this a group re | | | | |
| | Applica tion pendin | F Name and address of principal officer: KATHLEEN OSWALD | | | ? Yes X No | | | |
| | | SAME AS C ABOVE | | H(b) Are all subordinates in | | | | |
| | | mpt status: X 501(c)(3) | or 527 | 1 | list. (see instructions) | | | |
| | | e: GREATLAKESCFA. ORG | 1. 1/2 | H(c) Group exemptio | | | | |
| | orm of I rt I | organization: X Corporation | L Year (| of formation: ZUIS N | 1 State of legal domicile: MI | | | |
| 1 6 | | Briefly describe the organization's mission or most significant activities: THE G | י העשמב | T.AKEC CENTER | <u> </u> | | | |
| e | | ARTS OPENED IN JULY OF 2018 AND HAS A MISS | | | | | | |
| Jan | | Check this box if the organization discontinued its operations or dispose | | | | | | |
| veri | | | | | 17 | | | |
| Ĝ | | Number of independent voting members of the governing body (Part VI, line 1b) | | | 16 | | | |
| ფ | | Fotal number of individuals employed in calendar year 2018 (Part V, line 2a) | | | 23 | | | |
| 'itie | | Total number of volunteers (estimate if necessary) | | | 80 | | | |
| Activities & Governance | | Total unrelated business revenue from Part VIII, column (C), line 12 | | | 10,747. | | | |
| _< | | Net unrelated business taxable income from Form 990-T, line 38 | | | 3,362. | | | |
| Φ | | | | Prior Year | Current Year | | | |
| | 8 | Contributions and grants (Part VIII, line 1h) | | 1,924,787. | 4,472,110. | | | |
| enu | 9 | Program service revenue (Part VIII, line 2g) | | 0. | 511,929. | | | |
| Revenue | | nvestment income (Part VIII, column (A), lines 3, 4, and 7d) | | 10,472. | 504. | | | |
| ш | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 23,700. | -99,423. | | | |
| _ | | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 1,958,959. | 4,885,120. | | | |
| | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. | | | |
| | | Benefits paid to or for members (Part IX, column (A), line 4) | | 459,188. | 820,051. | | | |
| ses | | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Professional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. | | | |
| Expenses | | Fotal fundraising expenses (Part IX, column (D), line 25) 431,33 | 33. | • | • | | | |
| Ĕ | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 550,524. | 2,046,437. | | | |
| | | Fotal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 1,009,712. | 2,866,488. | | | |
| | | Revenue less expenses. Subtract line 18 from line 12 | | 949,247. | 2,018,632. | | | |
| Net Assets or Fund Balances | | | Beg | ginning of Current Year | End of Year | | | |
| sets | 20 | Total assets (Part X, line 16) | | 34,992,275. | 42,178,439. | | | |
| t As | 21 | Total liabilities (Part X, line 26) | | 4,566,002. | 9,733,534. | | | |
| | | Net assets or fund balances. Subtract line 21 from line 20 | | 30,426,273. | 32,444,905. | | | |
| | rt II | Signature Block | | | | | | |
| | | ties of perjury, I declare that I have examined this return, including accompanying schedules | | · · · | knowledge and belief, it is | | | |
| true, | correc | r, and complete. Declaration of preparer (other than officer) is based on all information of whi | icn preparer | nas any knowledge. | | | | |
| C: ~ | | Signature of officer | | I Date | | | | |
| Sigr Here | | JILL O'NEILL, EXECUTIVE DIRECTOR | | Duto | | | | |
| Hei | • | Type or print name and title | | | | | | |
| | | Print/Type preparer's name Preparer's signature | | Date Check | PTIN | | | |
| Paid | | LYNNE M. HUISMANN LYNNE M. HUISMAN | n 1 | 1/13/19 if self-employ | P00053811 | | | |
| Prep | - 1 | Firm's name PLANTE & MORAN, PLLC | <u> </u> | Firm's EIN ▶ | 38-1357951 | | | |
| Use | h | Firm's address 2601 CAMBRIDGE CT., STE. 500 | | | | | | |
| | | AUBURN HILLS, MI 48326 | | Phone no. (2 | 48) 375-7100 | | | |
| May | the IF | S discuss this return with the preparer shown above? (see instructions) | | | X Yes No | | | |

| Form | 990 (2018) GREAT LAKES CENTER FOR THE ARTS | 46-4121514 | Page 2 |
|------|--|-----------------------------|--------|
| Pai | rt III Statement of Program Service Accomplishments | | |
| | Check if Schedule O contains a response or note to any line in this Part III | | X |
| 1 | Briefly describe the organization's mission: | | |
| | THE CENTER'S MISSION IS TO INSPIRE, ENTERTAIN AND EDUCAT | E THROUGH TH | E |
| | PERFORMING ARTS WITH YEAR-ROUND, WORLD-CLASS PERFORMANCE | S AFFORDARI | E |
| | TICKET PRICING AND A ROBUST EDUCATION PROGRAM. | D, III I ORDIIDE | |
| | TICKET TRICING AND A RODOST EDUCATION TROGRAM: | | |
| | | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the | | |
| | prior Form 990 or 990-EZ? | X Yes | No |
| | If "Yes," describe these new services on Schedule O. | | |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | Yes | X No |
| | If "Yes," describe these changes on Schedule O. | | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as | measured by expenses. | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other | | |
| | revenue, if any, for each program service reported. | ro, tiro total experiese, a | |
| 4- | A 10A 10F | 501 | 182. |
| 4a | (Code:) (Expenses \$2, 129, 105. Including grants of \$) (Reveronce PRESENTED A DIVERSE ARRAY OF PERFORMING ARTS EVENTS WITH | | |
| | | IN IUE CENIE | С Л |
| | MISSION AT AFFORDABLE TICKET PRICING. | | |
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| 4b | | nue \$ | |
| | BEGAN CURRICULUM BASED EDUCATIONAL PROGRAMMING EVENTS. | | |
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| 4c | (Code:) (Expenses \$ including grants of \$) (Rever | nue \$ | , |
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| | Other and the Control of the Control | | |
| 4d | | | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) | |
| 4e | Total program service expenses ► 2,137,357. | | |

| | | | Yes | No |
|-----|--|---------|-----|-----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3_ | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | <u> X</u> |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | X | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | 37 | |
| | Part VI | 11a | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | ., |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | <u> </u> |
| a | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | 44.1 | | х |
| _ | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| f | Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> | 11e | | |
| • | the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | х |
| 19a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| 124 | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| - | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | <u> X</u> |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | X | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| _ | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | _ | | |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II | 21 | | <u> X</u> |

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Form 990 (2018) GREAT LAKES CENTER FOR THE ARTS
Part IV Checklist of Required Schedules (continued)

| 22 I Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), lim 22 if "Yes," complete Schedule I. Part I and iil " 22 I Did the organization answer "Yes" to Part IVI, Section A, lim 3, 4, or 5 about compensation of the organization sourcet and former officers, directors, tustees, key employees, and highest compensated employees? If "Yes," complete Schedule I. Part IV was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete size day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule II was a second and the second and th | | | | Yes | No |
|--|-----|--|---------|-----|----|
| 24 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization is current and formar officers, directors, trustees, key employees, and highest compensated employees? "Yes," complete Schedule K. If "Yos," to be a secure of the organization have a tax-exempt bond issue with an outstanding principal annount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 2bt through 2bd and complete Schedule K. If "Yos," to be lare 256. 24a Did the organization maintain an escrow account of the than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization maintain an escrow account of the than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization acts as an "on behalf of issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds? d Did the organization behalf of issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds? d Did the organization behalf of issuer for bonds outstanding at any time during the year to defease any tax-exempt bonds? 525 Section 501(6)3, 501(6)49, and 501(6)280 organizations. Did the organization and the standard of the organization and the standard on any time than the transaction has not been reported on any of the organization profess Schedule L. Part I is 1. The organization provide a grant or other assistance on any of the organization provide a grant or other assistance to an officer, director, trustee, key employees, or disqualified parsons? If "Yes," complete Schedule L. Part II is 1. The part or other assistance to an officer, director, trustee, key employees? If yes, complete Schedule L. Part IV is 1. The part of the organization receive more and assistance with an ord of the following parties (see Schedule L. Part IV instructions for applicate limitation of the following parties (see Schedule L. Part IV instructions | 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| and former officers, directors, fusdees, key employees, and highest compensated employees? If "Yes, "complete Schedule L. Part IV in the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 240 through 24d and complete Schedule K. If "No," go to line 25a. Did the organization mirect any proceeds of tax-exempt bonds beyond a temporary period exception? 24d | | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | X |
| Schedule / Late or organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? // "Yes," answer lines 24b through 24d and complete Schedule K. If "No." go to line 25a. b Did the organization misst any proceeds of tax-exempt bonds beyond a temporary period exception? c Did the organization misst any proceeds of tax-exempt bonds beyond a temporary period exception? d Did the organization markatian an escrive account other than a refunding escrive at any time during the year to defease any tax-exempt bonds? d Did the organization acts as an "on behalf of" issuer for bonds outstanding at any time during the year? d Did the organization acts as an "on behalf of" issuer for bonds outstanding at any time during the year? d Did the organization was that it engaged in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule I, Part I is 18 the organization was not at life engaged in an excess benefit transaction has not been reported on any of the organization's prior forms officers, directors, trustees, level periopses, biphest compensated employees, or disqualified person? If "Yes," complete Schedule I, Part I is 18 the organization proper any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustee, key employees, biphest compensated employees, or disqualified person? If "Yes," complete Schedule I, Part IV is 19 bit the organization proper by a great or other assistance to an officer, director, trustee, key employees, and disqualitied person? If Yes, organization proper is a great selection committee member, or to a 35% controlled entity or family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule I, Part IV in 19 bit the organization proble a great or other assistance to an officer, director, trustee, or key employee? If "Yes," complete Sc | 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," arrawer lines 24b through 24d and complete Schedule K. If "No," go to line 25e Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b Did the organization minest any proceeds of tax-exempt bonds beyond a temporary period exception? 24d Did the organization marks and secrow account other than a refunding secrow at any time during the year to defease any tax-exempt bonds? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction with a disqualified person in a prior year, and that the transaction was not been reported on any of the organization prior Forms 900 or 900 EZ? If "Yes," complete Schedule L, Part II 25b LX 26b Late organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a \$5% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part IV instructions for applicable limit grite-reholds, conditions, and exceptions; and e | | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| schedule K. If "No." go to line 25a. b Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception? c Did the organization mest any proceeds of tax exempt bonds beyond a temporary period exception? c Did the organization mest any proceeds of tax exempt bonds beyond a temporary period exception? d Did the organization maintain an escrive vaccount other than a refunding escrive at any time during the year? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d | | Schedule J | 23 | X | |
| Schedule K. If "No." go to fine 25a. b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax exempt bonds? c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax exempt bonds? d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 22a Section 501(c/3), 501(c/4), and 501(c/29) organizations. Did the organization engage in an excess benefit transaction with a disqualided person during the year? If Yes, "complete Schedule L, Part I 25a X b Is the organization aware that it engaged in an excess benefit transaction with a disqualided person in a prior year, and that the transaction has not been reported on any of the organizations prior Forms 990 or 990E2? If "Yes," complete Schedule L, Part I 25b X 25b Did the organization are any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, fustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II 25b X 27 Did the organization provide a grant or other assistance to an officer, director, fustee, key employee, substantial contribution or employee thereof, a grant selection committee member, or to a 59% controlled entity or family member of any or these persons? If "Yes," complete Schedule L, Part IV instructions for applicable lifting thresholds, controlled, Part II 27b 2 | 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| b Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception? c Did the organization maintain an escrow account other than a refunding secrow at any time during the year of defease any tax exempt bonds? 24d 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? / 11 Yes, 'complete Schedule L, Part I 25a 25a 5ection 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? / 11 Yes, 'complete Schedule L, Part I 25a X 25b 25c | | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? 24d 28a Section 501(c)(3), 501(c)(4), and 501(c)(20) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'ves,' complete Schedule L, Part I 55a X b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior forms 990 or 990-E2? If 'Yes,' complete Schedule L, Part I 25b X 25b X 25chedule L, Part I 25chedule | | Schedule K. If "No," go to line 25a | 24a | | X |
| any tax-exempt bonds? d Did the organization at as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? "Yes," complete Schedule L, Part I 55a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a X 25a 25a X 25a | b | | 24b | | |
| d Did the organization act as an 'on behalf of 'issuer for bonds outstanding at any time during the year? | С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| d Did the organization act as an 'on behalf of 'issuer for bonds outstanding at any time during the year? | | any tax-exempt bonds? | 24c | | |
| b is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization sport person \$900 e127 if "Yes," complete Schedule I., Part I 25b | d | | 24d | | |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 // if 'Yes,' complete Schedule L, Part I // 250 bit the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest complete Schedule L, Part II // 251 bit the organization reported a grant or other assistance to an officer, director, trustee, key employees, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of threes persons? If "Yes," complete Schedule L, Part IV instructions for applicable flining thresholds, conditions, and exceptions): 27 | 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 // if 'Yes,' complete Schedule L, Part I // 250 bit the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest complete Schedule L, Part II // 251 bit the organization reported a grant or other assistance to an officer, director, trustee, key employees, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of threes persons? If "Yes," complete Schedule L, Part IV instructions for applicable flining thresholds, conditions, and exceptions): 27 | | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| Schedule L, Part I Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? I' Yes, " complete Schedule L, Part II | b | | | | |
| Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 X X 38 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV 28 Was the organization aparty to a business transaction with one of the following parties (see Schedule L, Part IV 28 V 18 A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28 V 28 X C An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28 V 28 X X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X X 20 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X X 20 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 20 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 20 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule M 29 X 20 Did the organization or victor of an entity disregarded as separate from the organization under Regulations sections 301.77012 and 301.77013 If "Yes," complete Schedule R, Part I, III, or IV, and Part V, Iiine 1 32 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, Iiine 2 35 Did the organization have a controlled e | | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete | | | |
| former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III 27 X 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28 X 28 X 5 A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28 X 29 Did the organization acurrent or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28 X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule L, Part IV 28 X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 29 X 20 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X X 20 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II 32 Did the organization with 100% of an entity disregarded as separate from the organization under Regulations sections 30.1.7701.2 and 30.1.7701.3? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 3 34 X 34 X 35 Did the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part IV, III or IV, and Part V, III o | | Schedule L. Part I | 25b | | X |
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| a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV 28b X c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV 28c Using the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 X 30 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 30 X 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule M, Part I 31 X 32 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule M, Part I 31 X 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 32 X 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 35b If "Yes," to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b X 35a Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," complete Schedule R, Part V, line 2 35b X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization? If "Yes," complete Schedule R, Part V, line 2 36 X 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If " | | | | | |
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| c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. 28c | | | 28b | | Х |
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| If "Yes," complete Schedule R, Part V, line 2 36 | 36 | | | | |
| Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c X | | | 36 | | Х |
| Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains a response or note to any line in this Part V The image of the schedule O contains are required to contain the schedule O contains a response or note to any line in this Part V The image of the schedule O contains are required to any line in this Part V The image of t | 37 | | | | |
| Note. All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 38 X Yes No 1a | | and that is treated as a partnership for federal income tax purposes? If "Yes." complete Schedule R, Part VI | 37 | | X |
| Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V Yes No 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c X | 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | |
| Check if Schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any line in this Part V The schedule O contains a response or note to any lin | | Note. All Form 990 filers are required to complete Schedule O | 38 | X | |
| Ta Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? Yes No Yes No 1b 0 1b 0 The No 1c X | Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 49 b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c X | | Check if Schedule O contains a response or note to any line in this Part V | <u></u> | | |
| b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c X | | | | Yes | No |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c X | 1a | | | | |
| (gambling) winnings to prize winners? | b | Enter the number of Forms W 2d moldadd in line fat Enter of in for applicable | | | |
| | С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | | (gambling) winnings to prize winners? | 1c | | |

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Form 990 (2018) GREAT LAKES CENTER FOR THE ARTS Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| | | | Yes | No |
|--------|--|-----------------|-----|----------|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | |
| | filed for the calendar year ending with or within the year covered by this return 2a 23 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | X | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | X | <u> </u> |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | Х | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a | | | 37 |
| | financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | X |
| р | If "Yes," enter the name of the foreign country: | | | |
| F | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | En | | Х |
| b | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | <u>5a</u> 5b | | X |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit | | | |
| - | any contributions that were not tax deductible as charitable contributions? | 6a | | x |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts | | | |
| | were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | Х | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | X | <u> </u> |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required | | | |
| | to file Form 8282? | 7c | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | X |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| н 8 | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | 7h | | |
| 0 | and the second section is a second section of the second section of the second section is a second section of the sec | 8 | | |
| 9 | sponsoring organization nave excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. | Ů | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| а | Note. See the instructions for additional information the organization must report on Schedule O. | IJa | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | | | |
| ~ | organization is licensed to issue qualified health plans | | | |
| С | Enter the amount of reserves on hand 13c | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Х |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | | | |
| | excess parachute payment(s) during the year? | 15 | | X |
| | If "Yes," see instructions and file Form 4720, Schedule N. | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | X |
| | If "Yes," complete Form 4720, Schedule O. | _ | 990 | (00:= |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X | | | | | | |
|-----|---|----------|---------|-----|--|--|--|--|--|--|
| Sec | tion A. Governing Body and Management | | | | | | | | | |
| | | | Yes | No | | | | | | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1 | 7 | | | | | | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | | | | | | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | | | | | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 1 | 5 | | | | | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | | | | | | | |
| | officer, director, trustee, or key employee? | 2 | X | | | | | | | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | | | | | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | 3 | | Х | | | | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х | | | | | | |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х | | | | | | |
| 6 | | | | | | | | | | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | | | | | | | |
| | more members of the governing body? | 7a | | Х | | | | | | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | | | | | | | |
| | persons other than the governing body? | 7b | | Х | | | | | | |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | | | | | | | | |
| а | The governing body? | 8a | X | | | | | | | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | Х | | | | | | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | | | | | | | | | |
| | organization's mailing address? If "Yes." provide the names and addresses in Schedule O | 9 | | Х | | | | | | |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | | | | | | | |
| | | | Yes | No | | | | | | |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | Х | | | | | | |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | | | | | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | | | | | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | | | | | | | |
| b | | | | | | | | | | |
| 12a | | | | | | | | | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | | | | | | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | | | | | | | |
| | in Schedule O how this was done | 12c | X | | | | | | | |
| 13 | Did the organization have a written whistleblower policy? | 13 | | X | | | | | | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | | Х | | | | | | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | | | | | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | | | | | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | | | | | | | |
| b | Other officers or key employees of the organization | 15b | Х | | | | | | | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | | | | | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | | | | | | | |
| | taxable entity during the year? | 16a | | X | | | | | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | | | | | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | | | | | | | |
| | exempt status with respect to such arrangements? | 16b | | | | | | | | |
| Sec | tion C. Disclosure | | | | | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶MI | | | | | | | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3) | s only) | availal | ole | | | | | | |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | | | | | | | |
| | Own website Another's website X Upon request Other (explain in Schedule O) | | | | | | | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and | d financ | ial | | | | | | | |
| | statements available to the public during the tax year. | | | | | | | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | | | | | | | |
| | JILL O'NEILL - 231-439-2600 | | | | | | | | | |
| | 800 BAY HARBOR DR, BAY HARBOR, MI 49770 | | | | | | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A) | (B) | I | mza | |) C) | ірсі | out | (D) | (E) | (F) |
|---------------------------------|-------------------|--------------------------------|--|---------|--------------|---------------------------------|--------------|-----------------|-------------------------------|------------------------|
| Name and Title | Average | (do | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | Reportable | Reportable | Estimated | | | |
| | hours per | box | | | n an | compensation | compensation | amount of | | |
| | week (list any | | | | 10010 | 17 11 43 | | from the | from related organizations | other compensation |
| | hours for | direct | | | | pe | | organization | (W-2/1099-MISC) | from the |
| | related | stee or | ustee | | | ensat | | (W-2/1099-MISC) | | organization |
| | organizations | al trus | onal tr | | ployee | comp | | | | and related |
| | below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (1) KATHLEEN M. OSWALD | 15.00 | = | = | - | × | Τ τυ | ш. | | | |
| CHAIR | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (2) DAVID V. JOHNSON | 1.00 | | | | | | | | | |
| FOUNDING CHAIR | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (3) ANNETTE POCICA | 2.00 | | | | | | | | | |
| TREASURER | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (4) CAROLE COBB | 2.00 | | | | | | | | | |
| SECRETARY | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (5) DEANA BLACKBURN | 0.50 | | | | | | | | | |
| DIRECTOR - PART YEAR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (6) WILLIAM CLEMENTS | 2.00 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (7) MARILYN CRAWFORD | 0.50 | | | | | | | | _ | _ |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (8) DAVID CROUSE | 2.00 | | | | | | | | _ | _ |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (9) PAMELLA DEVOS | 0.50 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (10) JENNIFER MERRIMAN | 0.50 | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (11) JILL O'NEILL | 40.00 | | | l | | | | 150 200 | | |
| DIRECTOR AND EXECUTIVE DIRECTOR | 0.00 | Х | | Х | | | | 159,309. | 0. | 5,505. |
| (12) ELYSA ROSKAM | 0.50 | | | | | | | | _ | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (13) ORLENE HAWKS | 0.50 | 37 | | | | | | | _ | |
| DIRECTOR (14) TRENE ROGERGON | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (14) IRENE ROGERSON | 0.50 | v | | | | | | 0. | 0. | _ |
| DIRECTOR (15) VIDE HIERRYE | 0.50 | Х | | | | | | 0. | 0. | 0. |
| (15) KURT WIETZKE DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (16) STEVEN CROSS | 0.50 | ^ | | | | | | 0. | U • | · |
| DIRECTOR | | Х | | | | | | 0. | 0. | 0. |
| (17) DON DEFOSSET | 0.50 | -22 | | | | | | 1 | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | 0. | 0. |
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832007 12-31-18

| Section A. Officers, Directors, Trus | tees, Key Em | oloy | ees, | anc | l Hig | ghes | t C | ompensated Employee | S (continued) | | | | |
|--|-------------------|--------------------------------------|-----------------------|------------------|--------------|---------------------------------|---------------|--------------------------|-------------------|------------|----------|-------------------|----------|
| (A) | (B) | | | (0 | C) | | | (D) | (E) | | | (F) | |
| Name and title | Average | Position (do not check more than one | | | | | | Reportable | Reportable | Reportable | | stimate | ed |
| | hours per | box | , unles | ss per | rson i | s both | an | compensation | compensatio | n | ar | nount | of |
| | week | officer and a director/trustee) | | from from relate | | - 1 | | other | | | | | |
| | (list any | rector | | | | | | the | organizations | | | pensa | |
| | hours for related | or di | ee | | | ated | | organization | (W-2/1099-MIS | ;C) | | om th | |
| | organizations | ustee | trust | | 96 | ubeus | | (W-2/1099-MISC) | | | | anizat d relat | |
| | below | dual tı | rtio na | L | nploy | st cor | 5 | | | | | anizati | |
| | line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | | 0.9 | | 01.0 |
| (18) LISA HERRICK | 0.50 | | | | | | | | | | | | |
| DIRECTOR | 0.00 | Х | | | | | | 0. | | 0. | | | 0. |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| 1b Sub-total | | | | | | | | 159,309. | | 0. | | 5, <u>5</u> | 05. |
| c Total from continuation sheets to Part VI | I, Section A | | | | | | > | 0. | | 0. | | | 0. |
| d Total (add lines 1b and 1c) | | | | | | | <u> </u> | 159,309. | | 0. | | 5,5 | 05. |
| 2 Total number of individuals (including but n | ot limited to th | ose | liste | d ab | ove |) wh | o re | eceived more than \$100, | 000 of reportable | ; | | | |
| compensation from the organization | | | | | | | | | | | | | 1 |
| | | | | | | | | | | r | | Yes | No |
| 3 Did the organization list any former officer, | director, or tru | ıste | e, ke | y en | nplo | yee, | or h | highest compensated en | nployee on | | | | |
| line 1a? If "Yes," complete Schedule J for s | uch individual | | | | | | | | | | 3 | | X |
| 4 For any individual listed on line 1a, is the su | • | | | | | | | • | · · | | | | |
| and related organizations greater than \$150 | , | | • | | | | | | | | 4 | Х | |
| 5 Did any person listed on line 1a receive or a | • | | | | , | | | • | | | | | |
| rendered to the organization? If "Yes," com | plete Schedule | e J fo | or su | ıch <u>ı</u> | oers | on . | | | | | 5 | | X |
| Section B. Independent Contractors | | | | | | | | | | | | | |
| Complete this table for your five highest contains | | | | | | | | | | ensat | tion fro | om | |
| the organization. Report compensation for | the calendar ye | ear e | ndin | ig w | ith c | or wit | hin T | the organization's tax y | ear. | | | | |
| (A) | | | | | | | | (B) | i | 0 | () | C) | _ |
| Name and business | | | | | _ | 4.0 | | Description of s | ervices | | ompe | nsatio | n |
| TOWER PINKSTER TITUS ASSO | - | | NC | ٠, | 4 | 4 2 | - 1 | ARCHITECTURE | | | 1 4 | 0 7 | 1 0 |
| EAST KALAMAZOO AVENUE, SU | | | | | | 3 D. | $\overline{}$ | SERVICES | | | 14 | 8,7 | T8. |
| ARTS MANAGER LLC DBA DEVC | | | | | | | - 1 | | | | 11 | 1 ~ | <i>c</i> |
| 1300 PENNSYLVANIA AVENUE | MW, SUI | TE | 4 | Τ () | , | wA; | 5 (| CONSULTING S | EKVICES | | тт | 1,6 | 05. |
| | | | | | | | | | | | | | |
| | | | | | | | \dashv | | | | | | |
| | | | | | | | - 1 | | | | | | |

Form **990** (2018)

Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization

Form 990 (2018) GREAT L
Part VIII Statement of Revenue

| | | Check if Schedule O contains a resp | oonse or note to anv lir | ne in this Part VIII | | | |
|--|----------|--|---------------------------|----------------------|--|---|--|
| | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512 - 514 |
| <u>κ</u> κ | 1 a | Federated campaigns | 1a | | | | |
| ant | b | _ | 1b | | | | |
| 2,5 | c | | 1c 525,100. | | | | |
| ifts | d | | 1d | 1 | | | |
| i, G nila | е. | | 1e 1,000,000. | 1 | | | |
| Sir | f | All other contributions, gifts, grants, and | | - | | | |
| uti | | | ı _f 2,947,010. | | | | |
| trib Ott | a | Noncash contributions included in lines 1a-1f: \$ | E 0.4 0.0.4 | - | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | 9 h | Total. Add lines 1a-1f | | 4,472,110. | | | |
| 0 10 | | Total: Add lines 1a 11 | Business Code | | | | |
| • | 2 a | TICKET SALES AND CON | | 511,929. | 501,182. | 10,747. | |
| vice | 2 a b | | | 311,3131 | 301,101 | 20,7270 | |
| Ser | c | | | | | | |
| m S | d | | | | | | |
| gra Re | e | | | | | | |
| Program Service Revenue | f | All other program service revenue | | | | | |
| | | Total. Add lines 2a-2f | | 511,929. | | | |
| | 3 | Investment income (including dividends | | , , , , | | | |
| | | other similar amounts) | | 504. | | | 504. |
| | 4 | Income from investment of tax-exempt to | | | | | |
| | 5 | Royalties | | | | | |
| | | (i) Re | | | | | |
| | 6 a | Gross rents 34,1 | | | | | |
| | | Less: rental expenses | 0. | | | | |
| | | Rental income or (loss) 34,1 | .33. | | | | |
| | | Not worth income on (local) | > | 34,133. | | | 34,133. |
| | | Gross amount from sales of (i) Secu | | | | | |
| | | assets other than inventory | | | | | |
| | b | Less: cost or other basis | | | | | |
| | | and sales expenses | | | | | |
| | С | Gain or (loss) | | | | | |
| | | Net gain or (loss) | | | | | |
| nue | | Gross income from fundraising events (rincluding \$ 525,100 • of | not | | | | |
| Other Revenu | | contributions reported on line 1c). See | | | | | |
| , Re | | Part IV, line 18 | a 55,350. | | | | |
| :hei | b | Less: direct expenses | | | | | |
| Ö | | Net income or (loss) from fundraising ev | | -133,556. | | | -133,556. |
| | | Gross income from gaming activities. Se | | | | | • |
| | | Part IV, line 19 | | | | | |
| | b | Less: direct expenses | | | | | |
| | | Net income or (loss) from gaming activit | | | | | |
| | | Gross sales of inventory, less returns | | | | | |
| | | and allowances | а | | | | |
| | b | Less: cost of goods sold | | | | | |
| | С | Net income or (loss) from sales of invent | tory | | | | |
| | | Miscellaneous Revenue | Business Code | | | | |
| | 11 a | | | ļ | | | |
| | b | | | | | | |
| ļ | С | | | | | | |
| | | All other revenue | | | | | |
| | | Total. Add lines 11a-11d | | 4 005 100 | E01 100 | 10 747 | 00 010 |
| | 12 | Total revenue. See instructions | | 4,885,120. | 501,182. | IU,/47. | -98,919. |

| | Check if Schedule O contains a respons not include amounts reported on lines 6b, | e or note to any line in t (A) Total expenses | (B) | (C) | (D) |
|----------|--|---|--------------------------|---------------------------------|-------------------------|
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | · | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 164 014 | 121 051 | 20.062 | |
| | trustees, and key employees | 164,814. | 131,851. | 32,963. | |
| 6 | Compensation not included above, to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | 582,795. | 202 252 | 02 700 | 205 752 |
| 7 | Other salaries and wages | 504,/95. | 203,253. | 93,790. | 285,752 |
| 8 | Pension plan accruals and contributions (include | | | | |
| _ | section 401(k) and 403(b) employer contributions) | 22,140. | 7,505. | 3,705. | 10 020 |
| 9 | Other employee benefits | 50,302. | 21,670. | 8,745. | 10,930 19,887 |
| 10 | Payroll taxes | 30,302. | 21,070. | 0,743. | 13,007 |
| 11 | Fees for services (non-employees): | | | | |
| a | Management | 1,208. | | 1,208. | |
| b | | 19,950. | | 19,950. | |
| _ | Accounting | 19,950. | | 19,950. | |
| d | 5 / 1 1 / 1 1 1 1 1 1 1 1 1 1 1 | | | | |
| e | Investment management fees | | | | |
| f | | | | | |
| g | column (A) amount, list line 11g expenses on Sch 0.) | 229,507. | 174,431. | 48,530. | 6,546 |
| 12 | Advertising and promotion | 81,138. | 39,684. | 6,348. | 35,106 |
| 13 | Office expenses | 80,015. | 30,660. | 24,448. | 24,907 |
| 14 | Information technology | 00,0200 | 30,0001 | 21,1101 | |
| 15 | Royalties | | | | |
| 16 | Occupancy | 176,986. | 144,324. | 20,333. | 12,329 |
| .o 17 | Travel | | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | 197,571. | 197,571. | | |
| 21 | Payments to affiliates | · | , | | |
| 22 | Depreciation, depletion, and amortization | 522,404. | 522,404. | | |
| 23 | Insurance | 37,186. | | 37,186. | |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| | above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) | | | | |
| | amount, list line 24e expenses on Schedule 0.) | | | | |
| а | ARTIST FEES | 457,100. | 457,100. | | |
| b | LIQUOR LICENSE | 25,534. | 25,534. | | |
| С | EDUCATION/EMPLOYEE RELA | 19,859. | 1,466. | 592. | 17,801 |
| d | DUES | 9,030. | | | 9,030 |
| е | All other expenses | 188,949. | 179,904. | | 9,045 |
| 25 | Total functional expenses. Add lines 1 through 24e | 2,866,488. | 2,137,357. | 297,798. | 431,333 |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

Form 990 (2018)
Part X | Balance Sheet

| Part X | Balance Sheet | | | | | |
|--------------------------------|--|-------------|---------------------------------------|---------------------------------|-----------|---------------------------|
| | Check if Schedule O contains a response or not | e to any li | ne in this Part X | | | |
| | | | | (A) Beginning of year | | (B) End of year |
| 1 | Cash - non-interest-bearing | | | | 1 | |
| 2 | Savings and temporary cash investments | | | 342,245. | 2 | 436,395 3,906,291 |
| 3 | Pledges and grants receivable, net | | 3,892,252. | 3 | 3,906,291 | |
| 4 | Accounts receivable, net | | | | 4 | |
| 5 | Loans and other receivables from current and fo | | | | | |
| | trustees, key employees, and highest compensa | ated emplo | ovees. Complete | | | |
| | Part II of Schedule L | | | | 5 | |
| 6 | Loans and other receivables from other disquali | | | | | |
| | section 4958(f)(1)), persons described in section | | | | | |
| | employers and sponsoring organizations of sect | | | | | |
| ا م | employees' beneficiary organizations (see instr). | | 6 | | | |
| Assets 6 7 | Notes and loans receivable, net | | | 7 | | |
| 8 8 | Inventories for sale or use | | | | 8 | 6.515 |
| 9 | B | | | 55,900. | 9 | 6,515 13,500 |
| | Land, buildings, and equipment: cost or other | | | 32,7233 | | |
| .54 | basis. Complete Part VI of Schedule D | 10a | 38.306.610. | | | |
| Ь | | | 507,296. | 30,491,245. | 10c | 37.799.314 |
| 11 | Investments - publicly traded securities | | | 210,633. | 11 | 37,799,314 16,424 |
| 12 | Investments - other securities. See Part IV, line 1 | | | | 12 | |
| 13 | Investments - program-related. See Part IV, line | | | | 13 | |
| 14 | Intangible assets | | 14 | | | |
| 15 | Other assets. See Part IV, line 11 | | 15 | | | |
| 16 | Total assets. Add lines 1 through 15 (must equ | | | 34,992,275. | 16 | 42.178.439 |
| 17 | Accounts payable and accrued expenses | | | 3,963,424. | 17 | 42,178,439 955,923 |
| 18 | Grants payable | - , , | 18 | | | |
| 19 | Deferred revenue | 250,316. | 19 | 38,362 | | |
| 20 | Tax-exempt bond liabilities | | | • | 20 | • |
| 21 | Escrow or custodial account liability. Complete | | | | 21 | |
| _ω 22 | Loans and other payables to current and former | | | | | |
| Ë | key employees, highest compensated employee | | | | | |
| Liabilities | | | · · · · · · · · · · · · · · · · · · · | | 22 | |
| ≝ 23 | Secured mortgages and notes payable to unrela | | | | 23 | |
| 24 | Unsecured notes and loans payable to unrelated | d third par | | 352,262. | 24 | 8,739,249 |
| 25 | Other liabilities (including federal income tax, pa | | | | | |
| | parties, and other liabilities not included on lines | i 17-24). C | omplete Part X of | | | |
| | Schedule D | | | | 25 | |
| 26 | Total liabilities. Add lines 17 through 25 | | | 4,566,002. | 26 | 9,733,534 |
| | Organizations that follow SFAS 117 (ASC 958 |), check h | ere 🕨 🗓 and | | | |
| SS | complete lines 27 through 29, and lines 33 an | d 34. | | | | |
| ပ္ကို 27 | Unrestricted net assets | | | 13,757,078. | 27 | 28,485,551 |
| <u>g</u> 28 | Temporarily restricted net assets | | | 16,669,195. | 28 | 3,959,354 |
| 필 29 | | | <u> </u> | | 29 | |
| 훈 | Organizations that do not follow SFAS 117 (A | SC 958), d | check here 🕨 🔲 📗 | | | |
| 5 | and complete lines 30 through 34. | | | | | |
| ਨ੍ਹ 30 | Capital stock or trust principal, or current funds | | | 30 | | |
| Š 31 | Paid-in or capital surplus, or land, building, or ed | | | | 31 | |
| Net Assets or Fund Balances 22 | Retained earnings, endowment, accumulated in | | | 20 406 275 | 32 | 20 444 225 |
| ž 33 | Total net assets or fund balances | | | 30,426,273. | 33 | 32,444,905 |
| 34 | Total liabilities and net assets/fund balances . | | | 34,992,275. | 34 | 42,178,439 |

| Pa | rt XI Reconciliation of Net Assets | | | | | | |
|----|--|-----------|----------|------------------|--------------|-------------|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | <u></u> | | | | |
| | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 4,8 | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 2,8 | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 2,0 | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 30,4 | 126 | , 27 | 73 . | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | |
| 7 | Investment expenses | 7 | | | | | |
| 8 | Prior period adjustments | 8 | | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | | 0. | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, | | | | | | |
| | column (B)) | 10 | 32,4 | 44 | <u>, 90</u> |)5 <u>.</u> | |
| Pa | rt XIII Financial Statements and Reporting | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | <u></u> | | <u> </u> | | |
| | | | _ | Y | es | No | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | _ | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. | | | | | | |
| 2a | 2a Were the organization's financial statements compiled or reviewed by an independent accountant? | | | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | | | |
| | separate basis, consolidated basis, or both: | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 🚅 | 2b | X | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | | | |
| | consolidated basis, or both: | | | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 🚅 | 2c | X | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in Sche | dule O. | | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single | gle Audit | | | | | |
| | Act and OMB Circular A-133? | | <u> </u> | 3a | _ | _X_ | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required | ed audit | | | | | |
| | or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | | Bb | | | |
| | | | Fo | _{orm} 9 | 90 (2 | 2018) | |

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number GREAT LAKES CENTER FOR THE ARTS 46-4121514 Reason for Public Charity Status (All organizations must complete this part.) See instructions Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support | | | | | | |
|--|--|--|---|--|--|---|
| alendar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do not | | | | | | |
| include any "unusual grants.") | 10004869. | 3794033. | 17700128. | 1924787. | 4472110. | <u>37895927.</u> |
| 2 Tax revenues levied for the organ- | | | | | | |
| ization's benefit and either paid to | | | | | | |
| or expended on its behalf | | | | | | |
| 3 The value of services or facilities | | | | | | |
| furnished by a governmental unit to | | | | | | |
| the organization without charge | | | | | | |
| 4 Total. Add lines 1 through 3 | 10004869. | 3794033. | 17700128. | 1924787. | 4472110. | 37895927. |
| 5 The portion of total contributions | | | | | | |
| by each person (other than a | | | | | | |
| governmental unit or publicly | | | | | | |
| supported organization) included | | | | | | |
| on line 1 that exceeds 2% of the | | | | | | |
| amount shown on line 11, | | | | | | |
| column (f) | | | | | | 23454390. |
| 6 Public support. Subtract line 5 from line 4. | | | | | | 14441537. |
| Section B. Total Support | | | Т | Γ | r | |
| alendar year (or fiscal year beginning in) 🕨 🏻 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| | 10004869. | 3794033. | 17700128. | 1924787. | 4472110. | 37895927. |
| 8 Gross income from interest, | | | | | | |
| dividends, payments received on | | | | | | |
| securities loans, rents, royalties, | 000 | 2 4 6 0 | 0.556 | 10 450 | 24 625 | F4 044 |
| and income from similar sources | 880. | 3,169. | 2,756. | 10,472. | 34,637. | 51,914. |
| Net income from unrelated business | | | | | | |
| activities, whether or not the | | | | | 4 260 | 4 260 |
| business is regularly carried on | | | | | 4,362. | 4,362. |
| 0 Other income. Do not include gain | | | | | | |
| or loss from the sale of capital | | | | 22 700 | FF 3F0 | 70 050 |
| assets (Explain in Part VI.) | | | | 23,700. | 55,350. | |
| 11 Total support. Add lines 7 through 10 | | , | | | | 38031253. |
| • | • | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | 511,929. |
| | - | | | - | | . □ |
| Section C. Computation of Public | Support Per | centage | | ••••• | | |
| • | | | olumn (f)) | | 14 | 37.97 % |
| | | | | | | <u> </u> |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | • | | • | | • | |
| | | | | | | |
| | - | | | | | |
| _ | | | - | · · · · · · · · · · · · · · · · · · · | - | |
| b 10% -facts-and-circumstances test | | | | | | |
| more, and if the organization meets the | - | | | | | |
| organization meets the "facts-and-circu | | | | | | > |
| 18 Private foundation. If the organization | | • | • | , | | s |
| Gross receipts from related activities, of the First five years. If the Form 990 is for organization, check this box and stop fection C. Computation of Public Public support percentage for 2018 (line 15 Public support percentage from 2017 16a 33 1/3% support test - 2018. If the organization qualifies at b 33 1/3% support test - 2017. If the organization qualifies at and stop here. The organization qualifies and if the organization meets the "facts-and-circumstances test and if the organization meets the "facts-and-circumstances test more, and if the organization meets | the organization's here c Support Per ne 6, column (f) directly support as a publicly su | centage vided by line 11, c II, line 14 t check the box or orted organization t check a box on I supported organization anization did not co ces" test, check th cion qualifies as a p anization did not co mstances" test, ch | olumn (f)) in line 13, and line 1 ine 13 or 16a, and ation check a box on line is box and stop houblicly supported check a box on line eck this box and ualifies as a public | x year as a section 14 is 33 1/3% or m line 15 is 33 1/3% 13, 16a, or 16b, and a second se | or more, check this boomer more, check this some more, check the send line 14 is 10% at VI how the organization. | 37.97 x and or more, nization 10% or e |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support | , | | | | | |
|--|----------------------------|-----------------------|------------------------|---------------------|---------------------|--|
| Calendar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received. (Do not | | | | | | |
| include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, | | | | | | |
| merchandise sold or services per- formed, or facilities furnished in | | | | | | |
| any activity that is related to the | | | | | | |
| organization's tax-exempt purpose | | | | | | |
| 3 Gross receipts from activities that | | | | | | |
| are not an unrelated trade or bus- | | | | | | |
| iness under section 513 | | | | | | |
| 4 Tax revenues levied for the organ- | | | | | | |
| ization's benefit and either paid to | | | | | | |
| or expended on its behalf | | | | | | - |
| 5 The value of services or facilities | | | | | | |
| furnished by a governmental unit to | | | | | | |
| the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| b Amounts included on lines 2 and 3 received | | | | | | |
| from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support. (Subtract line 7c from line 6.) | | | | | | |
| Section B. Total Support | | T - | T - | Т. | Т. | |
| Calendar year (or fiscal year beginning in) | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 9 Amounts from line 6 | | | | | | |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| b Unrelated business taxable income | | | | | | |
| (less section 511 taxes) from businesses | | | | | | |
| acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | | | |
| 11 Net income from unrelated business | | | | | | |
| activities not included in line 10b, whether or not the business is | | | | | | |
| regularly carried on | | | | | | |
| 12 Other income. Do not include gain or loss from the sale of capital | | | | | | |
| assets (Explain in Part VI.) | | | | | | <u> </u> |
| 14 First five years. If the Form 990 is for | the organization's | s first, second. thir | d, fourth, or fifth ta | ax year as a sectio | n 501(c)(3) organiz | ation, |
| check this box and stop here | o . | • | , , | • | ()() | , |
| Section C. Computation of Publi | | | | | | |
| 15 Public support percentage for 2018 (li | ne 8, column (f), d | livided by line 13, | column (f)) | | 15 | % |
| 16 Public support percentage from 2017 | | | | | 16 | % |
| Section D. Computation of Inves | tment Income | e Percentage | | | | |
| 17 Investment income percentage for 20 | 18 (line 10c, colur | mn (f), divided by li | ne 13, column (f)) | | 17 | % |
| 18 Investment income percentage from 2 | 2017 Schedule A, | Part III, line 17 | | | 18 | % |
| 19a 33 1/3% support tests - 2018. If the | organization did r | not check the box | on line 14, and line | e 15 is more than 3 | 33 1/3%, and line 1 | 7 is not |
| more than 33 1/3%, check this box an | | | | | | |
| b 33 1/3% support tests - 2017. If the | | | | | | |
| line 18 is not more than 33 1/3%, chec | | | | | | ▶∐ |
| 20 Private foundation If the organization | n did not check a | hoy on line 1/ 10 | a or 10h check th | nie hov and see ins | etructions | ▶ |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
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| 11 Has the organization accepted a gift or contribution from any of the following persons? a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of an supported organization? b A family member of a person described in (a) above? If 'Yes' to a.b. or c. provide detail in Part VI. 11b C | Pal | Supporting Organizations (Continued) | | | |
|--|-----|--|-----------|-----|----|
| a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? b A family member of a person described in (a) above? c A 59% controlled with or a special person described in (a) a for (a) bove? if Yes' to a, b, or c, provide detail in Pert VI. 11b | | | | Yes | No |
| below, the governing body of a supported organization? 1 A family member of a person described in (a) above? 2. AS\$6 controlled entity of a person described in (a) or (b) above? 3. AS\$6 controlled entity of a person described in (a) or (b) above? 4. Yes 1 to a. b. or c. provide detail in Pert VI. 11b 11c Section B. Type I Supporting Organizations 1 Did the directors, frustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organizations directors or trustees at all times during the tax year? If 'No,' observible. If the organization directors or trustees at all times during the tax year? If 'No,' observible. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organization and what conditions or restrictors, if any, applied to supple powers during the tax year 2. Did the organization operate for the benefit of any supported organization other than the supported organization and what conditions or estrictors, if any, applied to supple powers during the tax year in Part VI how providing such benefit carried out the purposes of the supported organization of the than the supported organization and the supported organizations and the supported organizations of the supported organization of the supported organization or trustees of each of the organization and provided during the supported organization or trustees of each of the organization and provided organization or trustees described in the supported organization or the supported organization or the supported organization or the suppo | 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| b A family member of a person described in (a) above? If "Yes" to a, b, or c, provide detail in Part VI. Section B. Type I Supporting Organizations 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organizations directors or trustees at all times during the tax year? If "Yes" describe in Part VI how the supported organization effectively operated, supervised, or controlled the organization's activities. If the organization and more than one supported organization, describe how the powers to appoint and/or embers defection or trustees at all times during the tax year. 2 Did the organization operate for the benefit of any supported organization, describe how the powers to appoint and/or embers defection or trustees were allocated organization, describe how the powers to appoint and/or embers defection or trustees were allocated organization, describe how the powers to appoint and/or embers defection or trustees were allocated organization operated organization operated in the supported organization of the trust he supported organization of the trust he supported organization of the supporting organization operated and the supported organization of the supported organization operated organizations operated organizations operated organizations operated organizations operated organizations of the supported organizations of the supported organizations or trustees of each of the organization sterile control of the supported organizations or trustees of each of the organization sterile organizations or trustees of each of the organization sterile organizations or supported organizations on the supported organization provide to each of its supported organizations, by the last day of the fifth month of the organization provide to each of its supported organizations, by the last day of the fifth month of the organization of the support of the provided organization of the supported organization or the supported orga | а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| section B. Type I Supporting Organizations 1 Did the directors, frustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or frustees at all times during the tax year? If "No," describe in Part VI now the supported organization's directors or frustees at all times during the tax year? If "No," describe in Part VI now the supported organization's directors or frustees at all times during the tax year? If "No," describe in Part VI now the supported organization or describe or or frustees were allocated among the supported organization, describe how the powers to appoint and/or remove directors or frustees were allocated among the supported organization and what conditions or restrictions, if any, applied to such powers during the tax year. 2 Did the organization operate for the benefit of any supported organization that the supported organization (s) that operated, supervised, or controlled the supporting organization and controlled the supporting organization and controlled the supporting organization and controlled the supported organization (s) that operated, supervised, or controlled the supported organization (s) that operated, supervised, or controlled or supported organization (s) If No, 'describe in Part VI how control or management of the supported organizations. 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's directors or trustees or trustees and so an analysis of the directors or trustees of each of the organization's supported organization's provided organization's provided to each of its supported organization's provided organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year. (ii) a copy of the Form 990 that was most encountly field as of the dail of indiction, and (iii) copies of the organization supported organization's e | | below, the governing body of a supported organization? | 11a | | |
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| Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least an najority of the organization's directors or trustees at all times during the tax yea? If "No," describe in Part VI how the supported organization's directors or trustees at all times during the tax yea? If "No," describe in Part VI how the supported organization or extenditions, and was conditioned or retartions and an according or retartions and was conditioned or retartions in a flav, applied to such powers during the tax year. 2. Did the organization operate for the benefit of any supported organization of the the supported organization of the properties or the supported organization or part VI how providing such benefit carried out the purposes of the supported organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization; but the purpose of the supported organization or trustees during the tax year also a majority of the directors or trustees of each of the organizations of supported organizations? If "Yes," describe in Part VI how control or or management of the supporting Organization and the same persons that controlled or managed. 1. Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organizations tax year, (i) a copy of the Form 900 that was most recently filed as of the date of netification, and (ii) copies of the organization's powering documents in effect on the date of netification, to the extent not previously provided? 2. Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization's powering documents in effect on the date of netification, to the extent not previously provided? 2. Were any of the organization is substituted forms the date of netification, to the organization's provided organization's income or assest at all times during the tax year? If "Yes," describe | | | 11c | | i |
| 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization's effectively operated, supervised, or controlled the organization's activities. If the organization and more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 2 Did the organization operated for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization of the than the supported organization of the than the supported organization or controlled the supporting organization. 3 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s). 3 Were a majority of the organization's supported organization(s). 4 Were any orely of the Form 990 that was most vectors of the supported organization in the supporting organization is tax year, (i) a vortice describing the type and amount of support provided during the prior tax year, (ii) a vortice of the organization is tax year, (ii) a color of the organization is the vector of the organization is described in the supported organization is governing documents in effect on the date of notification, to the extent not previously provided? 1 Did the organization is diversed on the date of notification, to the extent not previously provided organizations is supported organizations is supported organizations is supported organiza | Sec | tion B. Type I Supporting Organizations | | | |
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| 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supenvised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supenvised, or controlled the supporting organizations. Section C. Type II Supporting Organizations 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)" If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization was vested in the same persons that controlled or managed the supported organization was vested in the same persons that controlled or managed the supported organization is under the supporting Organizations. Section D. All Type III Supporting Organizations 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (i) a copy of the Form 990 that was most recently filed as of the date of notification, and (ii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization organization organization in part VI how the organization's organization's organization in a director the use of the organization's 2 significant voice in the organization is the part organization in directors the use of the organization's a supported organization's supported organization's provided organization's supported organization's provided in this regard. Section E. Type III Functionally Integrated Supporting | | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
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| Section E. Type III Functionally Integrated Supporting Organizations 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). a | | | | | |
| 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). a | | | 3 | | |
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| a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i> b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | 3 | • | | | |
| trustees of each of the supported organizations? Provide details in Part VI. b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | | | |
| b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | - | | 3a | | |
| | h | | - Ju | | |
| | ~ | | 3b | | |

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 3 4 4 Add lines 1 through 3 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 6 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b **c** Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 see instructions) 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 6 Multiply line 5 by .035 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, Column A) 2 Enter 85% of line 1 2 3 Minimum asset amount for prior year (from Section B, line 8, Column A) 3 Enter greater of line 2 or line 3 4 4 5 5 Income tax imposed in prior year Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) 6 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2018

instructions).

| Par | LV | Type III Non-Functionally Integrated 509(| a)(3) Supporting Orga | nizations (continued) | |
|-------|---------|---|------------------------------|--|---|
| Secti | on D - | Distributions | | | Current Year |
| 1 | Amou | nts paid to supported organizations to accomplish exer | npt purposes | | |
| 2 | Amou | nts paid to perform activity that directly furthers exemp | t purposes of supported | | |
| | organ | izations, in excess of income from activity | | | |
| 3 | Admir | nistrative expenses paid to accomplish exempt purpose | s of supported organizations | 3 | |
| 4 | Amou | nts paid to acquire exempt-use assets | | | |
| 5 | Qualif | ied set-aside amounts (prior IRS approval required) | | | |
| 6 | Other | distributions (describe in Part VI). See instructions. | | | |
| 7 | Total | annual distributions. Add lines 1 through 6. | | | |
| 8 | Distrik | outions to attentive supported organizations to which th | e organization is responsive | | |
| | (provi | de details in Part VI). See instructions. | | | |
| 9 | Distrik | outable amount for 2018 from Section C, line 6 | | | |
| 10 | | s amount divided by line 9 amount | | | |
| Secti | | Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
| 1 | Distrib | outable amount for 2018 from Section C, line 6 | | | |
| 2 | Unde | rdistributions, if any, for years prior to 2018 (reason- | | | |
| | able c | ause required- explain in Part VI). See instructions. | | | |
| 3 | | s distributions carryover, if any, to 2018 | | | |
| а | From | 2013 | | | |
| b | From | 2014 | | | |
| С | From | 2015 | | | |
| | From | | | | |
| | From | | | | |
| | | of lines 3a through e | | | |
| | | ed to underdistributions of prior years | | | |
| | | ed to 2018 distributable amount | | | |
| i | | over from 2013 not applied (see instructions) | | | |
| i | | inder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | | outions for 2018 from Section D, | | | |
| - | line 7: | . ' | | | |
| а | | ed to underdistributions of prior years | | | |
| | | ed to 2018 distributable amount | | | |
| | | inder. Subtract lines 4a and 4b from 4. | | | |
| 5 | | ining underdistributions for years prior to 2018, if | | | |
| _ | | Subtract lines 3g and 4a from line 2. For result greater | | | |
| | , | tero, explain in Part VI. See instructions. | | | |
| 6 | | ining underdistributions for 2018. Subtract lines 3h | | | |
| • | | b from line 1. For result greater than zero, explain in | | | |
| | | /I. See instructions. | | | |
| 7 | | ss distributions carryover to 2019. Add lines 3j | | | |
| ' | and 4 | - I | | | |
| 8 | | down of line 7: | | | |
| | | | | | |
| | | s from 2014 | | | |
| | | s from 2015 | | | |
| | | s from 2016 | | | |
| | | ss from 2017 | | | |
| е | ⊨xces | s from 2018 | | | |

Schedule A (Form 990 or 990-EZ) 2018

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

46-4121514

Name of the organization

Employer identification number

GREAT LAKES CENTER FOR THE ARTS

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ > \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization Employer identification number

GREAT LAKES CENTER FOR THE ARTS

46-4121514

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|------------|---|---------------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$ <u>1,003,400.</u> | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$ 499,984. | Person Payroll Noncash X (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ 99,200. | Person X Payroll |
| (a) | (b) | (c) | (d) |
| No. 4 | Name, address, and ZIP + 4 | Total contributions \$ 98,200. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$112,833. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$108,800. | Person X Payroll |

Name of organization Employer identification number

GREAT LAKES CENTER FOR THE ARTS

46-4121514

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 8 | | \$1,000,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | Nume, address, and Zir + 4 | \$ | Person Payroll Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

GREAT LAKES CENTER FOR THE ARTS

46-4121514

| Part II | Noncash Property (see instructions). Use duplicate copies of Part I | Il if additional space is needed. | |
|------------------------------|---|---|-----------------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | 8,696 SHARES OF STOCK | _ | |
| 2 | | _ | |
| | | \$\$ | 08/07/18 |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | _ | |
| | | | |
| 823/153 11-08 | | | 90 990-F7 or 990-PF) (2018) |

Name of organization **Employer identification number** GREAT LAKES CENTER FOR THE ARTS 46-4121514 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

GREAT LAKES CENTER FOR THE ARTS

Employer identification number 46-4121514

| Pai | rt I Organizations Mainta | ining Donor Advised | Funds or Other Similar Funds | or Acco | unts. Complete if the |
|-----|---|-------------------------------|--|-----------------|-----------------------------------|
| | organization answered "Yes" | on Form 990, Part IV, line | 6. | | |
| | | | (a) Donor advised funds | (b) F | unds and other accounts |
| 1 | Total number at end of year | | | | |
| 2 | Aggregate value of contributions to | | | | |
| 3 | Aggregate value of grants from (dur | ing year) | | | |
| 4 | Aggregate value at end of year | | | | |
| 5 | Did the organization inform all dono | rs and donor advisors in w | riting that the assets held in donor advi | sed funds | |
| | are the organization's property, sub | ject to the organization's e | xclusive legal control? | | Yes No |
| 6 | Did the organization inform all grant | ees, donors, and donor ad | visors in writing that grant funds can be | e used only | |
| | for charitable purposes and not for t | the benefit of the donor or | donor advisor, or for any other purpose | conferring | |
| | | | | | |
| Pai | rt II Conservation Easeme | ents. Complete if the organic | anization answered "Yes" on Form 990 | , Part IV, line | 7. |
| 1 | Purpose(s) of conservation easemer | nts held by the organization | n (check all that apply). | | |
| | Preservation of land for public | use (e.g., recreation or ec | lucation) Preservation of a his | storically imp | oortant land area |
| | Protection of natural habitat | | Preservation of a ce | rtified histori | ic structure |
| | Preservation of open space | | | | |
| 2 | Complete lines 2a through 2d if the | organization held a qualifie | ed conservation contribution in the form | of a conser | vation easement on the last |
| | day of the tax year. | | | | Held at the End of the Tax Year |
| а | Total number of conservation easen | nents | | 2a | a |
| b | 9 | | | | |
| С | | | cture included in (a) | | |
| d | | | ter 7/25/06, and not on a historic struct | I . | |
| | | | | | |
| 3 | | modified, transferred, rele | ased, extinguished, or terminated by th | e organizatio | on during the tax |
| | year ▶ | | | | |
| 4 | Number of states where property su | = | | - | |
| 5 | | | odic monitoring, inspection, handling of | | |
| _ | violations, and enforcement of the o | | | | |
| 6 | Staff and volunteer nours devoted to | o monitoring, inspecting, n | andling of violations, and enforcing cor | iservation ea | isements during the year |
| 7 | Amount of our anged in our red in ma | nitoring increating bandli | ng of violations, and enforcing conserv | ation accom | onto during the year |
| 7 | | nitoring, inspecting, nandi | ng of violations, and enforcing conserv | ation easeme | ents during the year |
| | Door cook concernation cocoment r | concreted on line 2(d) above | satisfy the requirements of section 170 |)/b)/4)/D)/i) | |
| 8 | | | | | Yes No |
| 9 | | | n easements in its revenue and expense | | |
| 3 | | | on's financial statements that describes | | |
| | conservation easements. | Toothold to the organization | on a mandar statements that described | o trio organiza | ation 5 accounting for |
| Pai | | ining Collections of | Art, Historical Treasures, or O | ther Simi | lar Assets. |
| | Complete if the organization | answered "Yes" on Form 9 | 990, Part IV, line 8. | | |
| | If the organization elected, as permi | tted under SFAS 116 (ASC | 0 958), not to report in its revenue state | ment and ba | alance sheet works of art, |
| | , , | • | bition, education, or research in further | | , |
| | the text of the footnote to its financi | • | | • | , , , , , |
| b | | | 958), to report in its revenue statemer | nt and baland | ce sheet works of art, historical |
| | | · · | ucation, or research in furtherance of pu | | |
| | relating to these items: | | • | ŕ | ŭ |
| | | , Part VIII, line 1 | | > | \$ |
| | (ii) Assets included in Form 990, Pa | | | | \$ |
| 2 | If the organization received or held v | | sures, or other similar assets for financi | | |
| | the following amounts required to b | e reported under SFAS 11 | 6 (ASC 958) relating to these items: | | |
| а | Revenue included on Form 990, Par | t VIII, line 1 | | | \$ |
| b | Assets included in Form 990, Part X | | | _ | \$ |
| LHA | For Paperwork Reduction Act Not | ice, see the Instructions | for Form 990. | | Schedule D (Form 990) 2018 |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| | t III Organizations Maintaining C | ollections of Ar | t, Historical Tr | easures, o | r Other S | imilar Ass | sets (continue | ed) |
|--------|--|------------------------------|-------------------------|--------------------------|----------------|--|----------------|-----------|
| 3 | Using the organization's acquisition, accession | | | | | | | |
| | (check all that apply): | , | , | · · | J | | | |
| а | Public exhibition | d | Loan or ex | change progra | ams | | | |
| b | Scholarly research | e | | | | | | |
| c | Preservation for future generations | _ | | | | | | |
| 4 | Provide a description of the organization's co | llections and explain | how they further t | he organizatio | n's exempt | nurnose in F | Part XIII | |
| 5 | During the year, did the organization solicit o | | | | | | art / till. | |
| · | to be sold to raise funds rather than to be ma | | | | | | Yes | ☐ No |
| Par | t IV Escrow and Custodial Arrang | | | | | | | 140 |
| | reported an amount on Form 990, Par | | oto ii tilo organizati | ori anowered | 100 01110 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 14, 1110 0, 01 | |
| 1a | Is the organization an agent, trustee, custodi | | iarv for contribution | ns or other as | sets not inc | luded | | |
| | on Form 990, Part X? | | | | | | Yes | No |
| b | If "Yes," explain the arrangement in Part XIII | | | | | | | |
| ~ | | and complete the | .e.m.g table: | | | | Amount | |
| С | Beginning balance | | | | | 1c | 7 ti ilodiit | |
| | Additions during the year | | | | | 1d | | |
| u 0 | | | | | | 1e | | |
| f | Distributions during the year | | | | | 1f | | |
| | Ending balance Did the organization include an amount on Fo | | | | | | Yes | No |
| | If "Yes," explain the arrangement in Part XIII. | | | | • | | | |
| Par | | | | | | | | Ш |
| | Zindownione i dindor Complete i | (a) Current year | | | | Three years b | ank (a) Four v | ooro book |
| 4. | Danissis a of way halance | (a) Current year | (b) Prior year | (c) Two yea | IS Dack (a) | Tillee years b | ack (e) Four y | Bais Dack |
| 1a | Beginning of year balance | 64,500. | | | | | | |
| b | Contributions | 41. | | | | | | |
| C | Net investment earnings, gains, and losses | 41. | | | | | | |
| d | Grants or scholarships | | | | | | | |
| е | Other expenditures for facilities | | | | | | | |
| | and programs | | | | | | | |
| f | Administrative expenses | | | | | | | |
| g | End of year balance | 64,541. | | | | | | |
| 2 | Provide the estimated percentage of the curr | ent year end balance | e (line 1g, column (a | a)) held as: | | | | |
| а | Board designated or quasi-endowment | | _% | | | | | |
| b | Permanent endowment | % | | | | | | |
| С | Temporarily restricted endowment ▶ | % | | | | | | |
| | The percentages on lines 2a, 2b, and 2c show | uld equal 100%. | | | | | | |
| За | Are there endowment funds not in the posses | ssion of the organiza | tion that are held a | ınd administer | red for the c | organization | | |
| | by: | | | | | | Y | 'es No |
| | (i) unrelated organizations | | | | | | 3a(i) | X |
| | (ii) related organizations | | | | | | | X |
| b | If "Yes" on line 3a(ii), are the related organiza | tions listed as requir | ed on Schedule R? | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of the | | wment funds. | | | | | |
| Par | t VI Land, Buildings, and Equipm | ent. | | | | | | |
| | Complete if the organization answered | d "Yes" on Form 990 | , Part IV, line 11a. | See Form 990 | , Part X, line | e 10. | | |
| | Description of property | (a) Cost or o basis (investn | ` ' | st or other s (other) | | umulated ciation | (d) Book v | /alue |
| 1a | Land | · | | LO,000. | , | | 13,010 | ,000. |
| b | Buildings | | | 3,393. | 2.4 | 0,043. | 18,963 | |
| C | Leasehold improvements | | | 39,241. | | 3,481. | 1,695 | |
| d | | I | | 01,136. | | 3,772. | 4,077 | |
| | Equipment Other | | | 52,840. | | · · / / / / · · | | ,840. |
| | . Add lines 1a through 1e. (Column (d) must e | | | | 1 | | 37,799 | |
| · | . , .a.aoo Ta tiirougii To. [COJU[[][] [Q] [flUS[E | <u>quai ruiiii 990, Part</u> | A. COIUITIII (D). IIIIE | 100.1 | | ····· | , | , · |

Schedule D (Form 990) 2018

| | | ES CENTER FO | R THE | ARTS | 46-412 | 1514 | Page |
|-------------------|---|-------------------------|---------------|-----------------|--------------------------------|-----------|-------|
| Part | | | | | | | |
| | Complete if the organization answered "Y | | | | | | |
| <u> </u> | escription of security or category (including name of securi | | ie | (c) Method of | valuation: Cost or end-of-year | market v | /alue |
| ` ' | nancial derivatives | | | | | | |
| | osely-held equity interests | | | | | | |
| (3) Ot | her | | | | | | |
| (A) | | | | | | | |
| (B) | | | | | | | |
| (C) (D) | | | | | | | |
| (E) | | | | | | | |
| (F) | | | | | | | |
| (G) | | | | | | | |
| (H) | | | | | | | |
| | Col. (b) must equal Form 990, Part X, col. (B) line 12.) | > | | | | | |
| | VIII Investments - Program Related | | | | | | |
| | Complete if the organization answered "Y | | | See Form 990 | , Part X, line 13. | | |
| | (a) Description of investment | (b) Book valu | ie | (c) Method of | valuation: Cost or end-of-year | market v | /alue |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| <u>(7)</u> | | | | | | | |
| (8) | | | | | | | |
| (9) | O-1 (b) | | | | | | |
| Part | | | | | | | |
| | Complete if the organization answered "Y | | IV, line 11d. | See Form 990 | | \ D I | -1 |
| | | (a) Description | | | α) |) Book va | alue |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| <u>(4)</u> (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| | (Column (b) must equal Form 990, Part X, col. (B) X Other Liabilities. |) line 15.) | | | > | | |
| | Complete if the organization answered "Y | es" on Form 990, Part I | IV, line 11e | or 11f. See For | m 990, Part X, line 25. | | |
| 1. | (a) Description of liability | | | Book value | | | |
| (1) | Federal income taxes | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | 1 | | | | |
| (7) | | | 1 | | | | |

 \triangleright Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2018

(8) (9)

| | rt XI Reconciliation of Revenue per Audited Financial Sta | atements With I | Revenue per Re | turn. | |
|----------|---|---------------------------------|----------------|-------------|---------------------|
| | Complete if the organization answered "Yes" on Form 990, Part IV, | line 12a. | _ | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | | 1 | 5,074,026. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | 2a | | | |
| b | Donated services and use of facilities | 2b | | | |
| С | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | 188,906. | | |
| е | | | | 2e | 188,906. |
| 3 | Subtract line 2e from line 1 | | | 3 | 4,885,120. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | 1 1 | | | |
| а | | | | - | |
| b | , | 4b | | | 0 |
| C | | | | 4c | / OOF 100 |
| 5 Dai | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 1: rt XII Reconciliation of Expenses per Audited Financial S | <u>2.) </u> tatomonte With | Evnences per E | 5 Poturr | 4,885,120. |
| Га | | | Expenses per r | 16tuii | |
| _ | Complete if the organization answered "Yes" on Form 990, Part IV, | | | | 3,055,394. |
| 1 | | | | 1 | 3,033,334. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | ا مو ا | | | |
| a | | | | - | |
| b | | _ | | - | |
| c d | | | 188,906. | - | |
| | | | - | 2e | 188,906. |
| 3 | Subtract line 2e from line 1 | | | 3 | 2,866,488. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | | 2,000,1000 |
| a | | 4a | | | |
| b | | | | | |
| С | | | | 4c | 0. |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I. line | | | 5 | 2,866,488. |
| Pai | rt XIII Supplemental Information. | • | | | |
| | ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | | | ; Part X | (, line 2; Part XI, |
| lines | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide | any additional inform | nation. | | |
| | | | | | |
| | | | | | |
| | | | | | |
| PAF | RT XI, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| | | | | | |
| FUI | NDRAISING EXPENSES | | | | 188,906. |
| | | | | | |
| | | | | | |
| | | | | | |
| PAF | RT XII, LINE 2D - OTHER ADJUSTMENTS: | | | | |
| | | | | | |
| FUI | NDRAISING EXPENSES | | | | 188,906. |
| | | | | | |
| | | | | | |
| | | | | | |
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SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

GREAT LAKES CENTER FOR THE ARTS

Employer identification number 46-4121514

Schedule G (Form 990 or 990-EZ) 2018

| Part I Fundraising Activities. required to complete this part | Complete if the organization answer | ered "Y | es" or | n Form 990, Part IV, I | ine 17. Form 990-EZ | filers are not |
|---|--|---|--------------------------------------|---|--|---|
| Indicate whether the organization rais a | eed funds through any of the following Solicita Grant Solicita Grant Solicita Grant Solicita Grant Special Spe | tion of tion of fundra (includ | non-g gover ising of ing of | overnment grants nment grants events ficers, directors, trus undraising services? | Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundr have con contribu | ustody trol of | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
| | | Yes | No | | | |
| | | | | | | |
| | | | | | | |
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| | | | | | | |
| | | | | | | |
| Total | | | .: | | | |
| List all states in which the organization or licensing. | n is registered or licensed to solicit (| contrib | utions | or has been notified | it is exempt from re | gistration |
| | | | | | | |
| | | | | | | |
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| | | | | | | |
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| | | | | | | |

832081 10-03-18

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

| Pa | rti | Fundraising Events. Complete if the of fundraising event contributions and gr | | | | |
|-----------------|------|--|---|--|-----------------------|--|
| | | | (a) Event #1 | (b) Event #2 JEB BUSH | (c) Other events NONE | (d) Total events (add col. (a) through |
| | | | GALA | DINNER | | col. (c)) |
| Φ | | | (event type) | (event type) | (total number) | COI. (C)) |
| Revenue | 1 | Gross receipts | 571,450. | 9,000. | | 580,450. |
| | 2 | Less: Contributions | 525,100. | | | 525,100. |
| | 3 | Gross income (line 1 minus line 2) | 46,350. | 9,000. | | 55,350. |
| | 4 | Cash prizes | | | | |
| S | 5 | Noncash prizes | | | | |
| Direct Expenses | 6 | Rent/facility costs | | | | |
| rect E | 7 | Food and beverages | 158,369. | 3,764. | | 162,133. |
| ۵ | 8 | Entertainment | 26,773. | | | 26,773. |
| | 9 | Other direct expenses | | | | 100 006 |
| | 10 | Direct expense summary. Add lines 4 through | | | > | 188,906. |
| Pa | 11 | 1 | | | | -133,556. |
| Г | ונו | | answered "Yes" on Form | 1 990, Part IV, line 19, or r | reported more than | |
| | | \$15,000 on Form 990-EZ, line 6a. | | (I-) Dull tobo/instant | | (d) Total gaming (add |
| Revenue | | | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| evel | | | | | | |
| <u> </u> | 1 | Gross revenue | | | | |
| ses | 2 | Cash prizes | | | | |
| -xpen | 3 | Noncash prizes | | | | |
| Direct Expenses | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | | | Yes % | Yes % | Yes % | |
| | 6 | Volunteer labor | No No | No No | No No | |
| | 7 | Direct expense summary. Add lines 2 through | h 5 in column (d) | | > | |
| | • | Not access to the second of th | 7 for any live and a sub-constant (all) | | _ | |
| | 8 | Net gaming income summary. Subtract line 7 | from line 1, column (a) | | ······ | |
| 9 | En | ter the state(s) in which the organization condu | ucts gaming activities: | | | |
| | | the organization licensed to conduct gaming a | - | states? | | Yes No |
| | | No," explain: | | | | |
| | | , | | | | |
| | | | | | | |
| 10a | We | ere any of the organization's gaming licenses re | evoked, suspended, or te | erminated during the tax y | rear? | Yes No |
| b | If " | Yes," explain: | | | | |
| | _ | | | | | |
| | _ | | | | | |

832082 10-03-18

Schedule G (Form 990 or 990-EZ) 2018

| Sch | edule G (Form 990 or 990-EZ) 2018 GREAT LAKES CENTER FOR THE ARTS 46-4 | 1121514 | Page 3 |
|-----|--|---------------------|----------|
| 11 | Does the organization conduct gaming activities with nonmembers? | Yes | ☐ No |
| | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed | | |
| | to administer charitable gaming? | Yes | No |
| 12 | Indicate the percentage of gaming activity conducted in: | | |
| | | ا ءها | 0/ |
| | The organization's facility | 13a | <u>%</u> |
| | An outside facility | 13b | <u>%</u> |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and records: | | |
| | Name | | |
| | Address | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | Yes | ☐ No |
| k | o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount | | |
| | of gaming revenue retained by the third party > \$ | | |
| , | : If "Yes," enter name and address of the third party: | | |
| ` | 7 1 165, Critici Hame and address of the time party. | | |
| | Name | | |
| | Address ▶ | | |
| 16 | Gaming manager information: | | |
| 16 | Gaming manager information. | | |
| | Name | | |
| | Gaming manager compensation > \$ | | |
| | | | |
| | Description of services provided | | |
| | | | |
| | | | |
| | | | |
| | ☐ Director/officer ☐ Employee ☐ Independent contractor | | |
| | | | |
| 17 | Mandatory distributions: | | |
| á | s the organization required under state law to make charitable distributions from the gaming proceeds to | | |
| | retain the state gaming license? | Yes | ☐ No |
| k | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the | | |
| | organization's own exempt activities during the tax year > \$ | | |
| Pa | irt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pal | rt III lines 9 (| 2h 10h |
| | 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | t III, III 103 5, c | 55, 105, |
| | 13b, 13c, 16, and 17b, as applicable. Also provide any additional information. See instructions. | | |
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| Schedule G | G (Form 990 or 990-EZ) | ${	t GREAT}$ | LAKES | CENTER | FOR | \mathtt{THE} | ARTS | 46-4121514 | Page 4 |
|------------|--|--------------|-----------|--------|-----|----------------|------|------------|--------|
| Part IV | G (Form 990 or 990-EZ) Supplemental Infor | mation (co | ntinued) | | | | | | |
| | | (00 | intinucu) | | | | | | |
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SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

Open to Public

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

 $\begin{array}{c} \text{Employer identification number} \\ 46-4121514 \end{array}$

| | | | CENTER | FOR | THE | ARTS | | | |
|--------|---|--|--------|-----|-----|------|--|--|--|
| Part I | Part I Questions Regarding Compensation | | | | | | | | |

| Yes No | | | | | |
|--|------------|---|----|-----|-----|
| Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First class or charter travel | | | | Yes | No |
| First-class or charter travel | 1 a | | | | |
| Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1 a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b 1b 2 2 2 2 2 2 3 1 2 2 2 2 3 1 2 2 2 3 1 2 2 2 3 1 2 2 2 3 1 2 2 2 3 1 2 2 2 3 1 2 2 2 3 3 3 3 3 3 3 | | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| Tax indemnification and gross-up payments | | First-class or charter travel Housing allowance or residence for personal use | | | |
| Discretionary spending account | | Travel for companions Payments for business use of personal residence | | | |
| b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Pormyol by the board or compensation committee Pormyol of other organizations Approval by the board or compensation committee Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4a | | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b | | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b | | | | | |
| 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization to establish compensation committee CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation committee Mritten employment contract Independent compensation consultant Compensation survey or study | b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee | | | 1b | | |
| Indicate which, if any, of the following the filling organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee Approval by the board or compensation contingent on the revenues of: Approval by the board or compensation contingent on the revenues of: Approval by the board or compensation contingent on the net earnings of: Approval by the board or compensation contingent on the net earnings of: Approval by the board or compensation contingent on the net earnings of: Approval by the board or compensation proval by the board or compensation contingent on the net earnings of: Approval by the board or compensation proval earny compensation Approval by the board or compensation Approval by the board or compensation Approval by the board or compensation App | 2 | | | | |
| CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee Pouring the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? Ponly section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? The organization ine 8 ao 60, describe in Part III. The organization ine 8 ao 60 in Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III The organization of Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not describe in Part VII, section 53.4958.4(a)(a)? If "Yes," describe in Part III The organiz | | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee Pouring the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan? Participate in, or receive payment from, an equity-based compensation arrangement? Ponly section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: The organization? The organization ine 8 ao 60, describe in Part III. The organization ine 8 ao 60 in Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III The organization of Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not describe in Part VII, section 53.4958.4(a)(a)? If "Yes," describe in Part III The organiz | _ | | | | |
| establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filling organization or a related organization: Receive a severance payment or change-of-control payment? 4a | 3 | | | | |
| Compensation committee | | | | | 1 |
| Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? 4a X b Participate in, or receive payment from, an equity-based compensation arrangement? 4b X c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 6a X b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, Part or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," | | | | | 1 |
| Form 990 of other organizations Approval by the board or compensation committee 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? 4 A X b Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4 Participate in, or receive payment from, an equity-based compensation arrangement? 4 C X If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? 5 A X b Any related organization? 1 The organization? 5 B X If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? 6 B X 6 A X 6 A Y For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a c | | | | | |
| 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? if "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? if "Yes" on line 5 aor 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? if "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 We ave any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulat | | | | | 1 |
| organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? dc X If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 V X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X | | Form 990 of other organizations Approval by the board or compensation committee | | | |
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| Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? ff "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? ff "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | С | | 4c | | _X_ |
| For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? f "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? f "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | Only section 501(c)(2), 501(c)(4), and 501(c)(20) organizations must complete lines 5.9 | | | |
| contingent on the revenues of: a The organization? b Any related organization? ff "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? ff "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | 5 | | | | 1 |
| a The organization? b Any related organization? If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | J | | | | |
| b Any related organization? If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | а | • | 5a | | Х |
| If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | |
| 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | ~ | • | | | |
| contingent on the net earnings of: a The organization? b Any related organization? f "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 Was Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | 6 | · | | | |
| a The organization? b Any related organization? ff "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | |
| b Any related organization? If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | а | | 6a | | Х |
| If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | b | | 6b | | X |
| 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | | | |
| not described on lines 5 and 6? If "Yes," describe in Part III 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | 7 | · | | | |
| 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | 7 | | Х |
| 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | 8 | | | | |
| 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | 8 | | X |
| | 9 | | | | |
| | | | 9 | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|---------------------------------|-------------|--------------------------|-------------------------------------|---|-----------------------------------|-------------------------|------------------------------------|---|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | Derients | (6)(1)-(D) | reported as deferred on prior Form 990 |
| (1) JILL O'NEILL | (i) | 159,309. | 0. | 0. | 0. | 5,505. | 164,814. | 0. |
| DIRECTOR AND EXECUTIVE DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
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| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |
| | (i) | | | | | | | |
| | (ii) | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
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SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

GREAT LAKES CENTER FOR THE ARTS

Employer identification number 46-4121514

| Par | t I Types of Property | | | | | | |
|-----|---|-------------------------------|---|---|--|-------|-----|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of det noncash contributi | • | ıts |
| 1 | Art - Works of art | | | | | | |
| 2 | Art - Historical treasures | | | | | | |
| 3 | Art - Fractional interests | | | | | | |
| 4 | Books and publications | | | | | | |
| 5 | Clothing and household goods | | | | | | |
| 6 | Cars and other vehicles | | | | | | |
| 7 | Boats and planes | | | | | | |
| 8 | Intellectual property | | | | | | |
| 9 | Securities - Publicly traded | X | 4 | 531,994. | FAIR MARKET | VALUE | 1 |
| 10 | Securities - Closely held stock | | | | | | |
| 11 | Securities - Partnership, LLC, or | | | | | | |
| | trust interests | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | |
| 13 | Qualified conservation contribution - Historic structures | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | |
| 15 | Real estate - Residential | | | | | | |
| 16 | Real estate - Commercial | | | | | | |
| 17 | Real estate - Other | | | | | | |
| 18 | Collectibles | | | | | | |
| 19 | Food inventory | | | | | | |
| 20 | Drugs and medical supplies | | | | | | |
| 21 | Taxidermy | | | | | | |
| 22 | Historical artifacts | | | | | | |
| 23 | Scientific specimens | | | | | | |
| 24 | Archeological artifacts | | | | | | |
| 25 | Other () | | | | | | |
| 26 | Other () | | | | | | |
| 27 | Other () | | | | | | |
| 28 | Other () | | | | | | |
| 29 | Number of Forms 8283 received by the organization | ation during | the tax year for c | ontributions | | | |
| | for which the organization completed Form 828 | | | 1 1 | | | |
| | | | | | | Yes | No |
| 30a | During the year, did the organization receive by | contributio | n any property rep | orted in Part I, lines 1 throug | h 28, that it | | |
| | must hold for at least three years from the date | | | | | | |
| | exempt purposes for the entire holding period? | | | | | 30a | Х |
| b | If "Yes," describe the arrangement in Part II. | | | | | | |
| 31 | Does the organization have a gift acceptance po | olicy that re | equires the review | of any nonstandard contribut | ions? | 31 | Х |
| 32a | Does the organization hire or use third parties o | | | | | | |
| | contributions? | | _ | | | 32a | X |
| | If "Yes," describe in Part II. | | | | | | |
| 33 | If the organization didn't report an amount in co | olumn (c) foi | a type of property | for which column (a) is chec | ked, | | |
| | describe in Part II. | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. LHA

Schedule M (Form 990) 2018

832142 10-18-18

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

GREAT LAKES CENTER FOR THE ARTS

Employer identification number 46-4121514

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: |
|---|
| AND EDUCATE THROUGH THE PERFORMING ARTS WITH YEAR-ROUND, WORLD-CLASS |
| PERFORMANCES, AFFORDABLE TICKET PRICING AND A ROBUST EDUCATION PROGRAM. |
| |
| FORM 990, PART III, LINE 2, NEW PROGRAM SERVICES: |
| IN JULY 2018, THE CENTER HELD ITS GRAND OPENING AND BEGAN PRESENTING A |
| DIVERSE ARRAY OF EVENTS AND EDUCATIONAL OPPORTUNITIES IN ACCORDANCE |
| WITH ITS MISSION TO DELIVER YEAR-ROUND, WORLD-CLASS PERFORMANCES AT |
| AFFORDABLE TICKET PRICES AND PROVIDE ROBUST EDUCATIONAL PROGRAMMING TO |
| NORTHERN MICHIGAN. |
| |
| FORM 990, PART VI, SECTION A, LINE 1: |
| THERE IS AN EXECUTIVE COMMITTEE WITH RIGHTS TO CONDUCT GREAT LAKES CENTER |
| FOR THE ARTS (GLCFA) BUSINESS AT TIMES THAT THE BOARD DOES NOT MEET. |
| |
| FORM 990, PART VI, SECTION A, LINE 2: |
| JENNIFER MERRIMAN AND DAVID JOHNSON HAVE A BUSINESS AND FAMILY |
| RELATIONSHIP. |
| |
| FORM 990, PART VI, SECTION B, LINE 11B: |
| BOARD OF DIRECTORS WERE PROVIDED A COPY OF FORM 990 FOR REVIEW PRIOR TO |
| FILING. |
| |
| |

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS RECUSE THEMSELVES FROM MEETINGS AND/OR VOTING WHEN CONFLICTS

OF INTEREST ARE PRESENT.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

832211 10-10-18

| GREAT LAKES CENTER FOR THE ARTS | 46 – 4121514 |
|--|-------------------|
| | |
| FORM 990, PART VI, SECTION B, LINE 15: | |
| EXECUTIVE DIRECTOR AND DIRECTOR OF DEVELOPMENT COMPENSATIO | N WAS BENCHMARKED |
| AGAINST NON-PROFIT COMPENSATION STUDIES FOR NON-PROFIT ORG | ANIZATIONS OF |
| SIMILAR SIZE WITHIN MICHIGAN. THIS WAS LAST COMPLETE ON 2/ | 28/19. HOWEVER, |
| MATTHEW WAWRO, DIRECTOR OF DEVELOPMENT WAS ALSO BENCHMARKE | D WHEN HE WAS |
| HIRED ON 6/1/18. | |
| | |
| FORM 990, PART VI, SECTION C, LINE 19: | |
| THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND FINANCI | AL STATEMENTS |
| AVAILABLE TO THE PUBLIC UPON REQUEST AND ON OUR WEBSITE. | |
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| Form | 990-T | E | Exempt Organ | ization Bus | ines | ss Incom | e Tax | र Return | | OMB N | lo. 1545-0687 |
|------------------|---|-------------|--|------------------------|-----------|----------------------|---------------|--------------------|----------|---------------|--|
| | | | and (and | d proxy tax unde | er sed | ction 6033(e)) |) | | | _ | 040 |
| | | For ca | endar year 2018 or other tax year b | peginning | | , and ending | | | | 2 | บาช |
| Depar | tment of the Treasury | | ► Go to www.ir Do not enter SSN numbers | s.gov/Form990T for ins | | | | | | Open to P | ublic Inspection for Organizations Only |
| A [| Check box if address changed | | Name of organization (| | | | | | (Emp | | fication number |
| | | Drint | GREAT LAKES (| семпер еор | тин | ነ አውጥሮ | | | | , | .21514 |
| | kempt under section 501(c)(3) | Print or | Number, street, and room o | | | | | | E Unre | lated busin | ess activity code |
| | 408(e) 220(e) | Туре | 800 BAY HARBO | | , 300 111 | structions. | | | (See | instructions | à.) |
| | 408A 530(a) | | City or town, state or provir | | foreigr | postal code | | | | | |
| | 529(a) | | BAY HARBOR, I | MI 49770 | | | | | 722 | 320 | |
| C at e | end of year | 30 | F Group exemption number G Check organization type | (See Instructions.) | oration | 501(c) t | ruet | 401(a) | truct | | Other trust |
| <u>—</u> | ter the number of the | organiza | tion's unrelated trades or bus | sinesses. | 1 | 30 i(c) t | | only (or first) un | | <u>L</u> i | Other trust |
| | | - | CERING REVENU | | _ | | | nplete Parts I-V. | | | e. |
| | | | ce at the end of the previous | | rts I and | | | - | | | , |
| bu | siness, then complete | Parts III | -V. | | | | | | | | |
| | | | oration a subsidiary in an aff | | t-subsi | diary controlled gro | up? | ▶ [| Y | es X | No No |
| | | | ifying number of the parent of | corporation. | | | -11 | number ▶ 2 | 21 | 120 | 2600 |
| | | | JILL O'NEILL le or Business Inco | me | | (A) Income | elepnone I | (B) Expenses | | 439- | (C) Net |
| | Gross receipts or sale | | 10,747. | | | (A) IIIddilic | | (b) Expenses | | | (O) NCC |
| | Less returns and allow | | | c Balance | 1c | 10,74 | 7. | | | | |
| 2 | Cost of goods sold (S | chedule | A, line 7) | | 2 | | | | | | |
| 3 | Gross profit. Subtract | line 2 fr | om line 1c | | 3 | 10,74 | .7. | | | | 10,747. |
| 4 a | | | h Schedule D) | | 4a | | | | | | |
| b | | | art II, line 17) (attach Form 4 | | 4b | | | | | | |
| C | | | sts | | 4c | | | | | - | |
| 5 | | | ship or an S corporation (atta | · · | 5 6 | | | | | | |
| 6 7 | Rent income (Schedu | , . | ne (Schedule E) | | 7 | | | | | | |
| 8 | | | nd rents from a controlled org | | 8 | | | | | | |
| 9 | · · · · · | | on 501(c)(7), (9), or (17) orga | | 9 | | | | | | |
| 10 | Exploited exempt activ | vity inco | me (Schedule I) | | 10 | | | | | | |
| 11 | | | : J) | | 11 | | | | | | |
| 12 | Other income (See ins | struction | is; attach schedule) | | 12 | 10 84 | | | | | 10 545 |
| 13 D 2 | Total. Combine lines | 3 throu | gh 12 ot Taken Elsewhere | (Cas instructions fo | 13 | 10,74 | .7. | | | | 10,747. |
| Га | | | utions, deductions must b | | | | | ome.) | | | |
| 14 | | | rectors, and trustees (Schedu | <u> </u> | | | | | 14 | | |
| 15 | | | | | | | | | 15 | | |
| 16 | | | | | | | | | 16 | | |
| 17 | Bad debts | | | | | | | | 17 | | |
| 18 | | | ee instructions) | | | | | | 18 | | |
| 19 | Taxes and licenses | | - Control Control | 1> | | | | | 19 | | |
| 20 21 | | | e instructions for limitation ru 562) | | | | | | 20 | | |
| 22 | | | n Schedule A and elsewhere o | | | | | 4,000. | 22b | | 4,895. |
| 23 | | | | | | | | | 23 | | , |
| 24 | Contributions to defe | erred co | mpensation plans | | | | | | 24 | | |
| 25 | | | | | | | | | 25 | | |
| 26 | Excess exempt exper | nses (So | chedule I) | | | | | | 26 | | |
| 27 | Excess readership co | osts (Sc | nedule J) | | | ODD 0 | | 412NTD 1 | 27 | | 1 400 |
| 28 | Other deductions (at | tach sch | edule) | | | SEE S' | T.W.T.FI | TEMT. T | 28 | | 1,490. 6,385. |
| 29 30 | | | 14 through 28ncome before net operating lo | | | | | | 29 30 | | 4,362. |
| 31 | | | oss arising in tax years begin | | | | 3) | | 31 | | 1,3021 |
| 32 | • | - | ncome. Subtract line 31 from | - | | • | , | <u></u> | 32 | | 4,362. |
| 82370 | | | work Reduction Act Notice, | | | | | | | Form | 990-T (2018) |

| Part I | II 7 | Total Unrelated Business Taxal | ble Income | | | | | |
|--------|---|--|---------------------------|----------------------|------------------------|-------------------|---------------|------------------------|
| 33 | Total | of unrelated business taxable income comput | ed from all unrelated tra | ades or businesses | (see instructions) | | 33 | 4,362. |
| 34 | | ints paid for disallowed fringes | | | | | 34 | |
| 35 | Dedu | ction for net operating loss arising in tax years | s beginning before Janu | arv 1, 2018 (see ir | nstructions) | | 35 | |
| 36 | | of unrelated business taxable income before | | | | | | |
| | | 33 and 34 | | | | | 36 | 4,362. |
| 37 | | fic deduction (Generally \$1,000, but see line 3 | | | | | 37 | 1,000. |
| 38 | | ated business taxable income. Subtract line | | | | | | |
| | | the energies of more on line OC | | · · | , | | 38 | 3,362. |
| Part I | V 1 | Tax Computation | | | | | 00 | - 7 7 7 - 1 |
| 39 | | nizations Taxable as Corporations. Multiply | line 38 by 21% (0.21) | | | • | 39 | 706. |
| 40 | | s Taxable at Trust Rates. See instructions fo | | | | | | |
| | | Tax rate schedule or Schedule D (Fo | | | | | 40 | |
| 41 | | tax. See instructions | | | | | 41 | _ |
| 42 | Alterr | native minimum tax (trusts only) | | | | | 42 | _ |
| 43 | Taxo | n Noncompliant Facility Income. See instruc | etions | | | | 43 | |
| 44 | | . Add lines 41, 42, and 43 to line 39 or 40, wh | | | | | 44 | 706. |
| Part \ | | Tax and Payments | | | | | | |
| | _ | gn tax credit (corporations attach Form 1118; | trusts attach Form 1116 | 3) | 45a | | | |
| | | credits (see instructions) | | | | | | |
| C | Gener | ral business credit. Attach Form 3800 | | | 45c | | | |
| _ | Credi | t for prior year minimum tax (attach Form 880 |)1 or 8827) | | 45d | | - | |
| | | credits. Add lines 45a through 45d | | | | | 45e | |
| 46 | Subtr | act line 45e from line 44 | | | | | 46 | 706. |
| 47 | Other | taxes. Check if from: Form 4255 | Form 8611 Form | n 8697 | n 8866 Other | (attach schedule) | 47 | |
| 48 | | tax. Add lines 46 and 47 (see instructions) | | | | | 48 | 706. |
| 49 | | net 965 tax liability paid from Form 965-A or | 49 | 0. | | | | |
| | | ents: A 2017 overpayment credited to 2018 | | - | | | | |
| | | estimated tax payments | | | | | | |
| | | eposited with Form 8868 | | | | 1,000. | - | |
| | | gn organizations: Tax paid or withheld at sour | | | | , | | |
| | | up withholding (see instructions) | | | | | | |
| | | t for small employer health insurance premiur | | | | | | |
| | | credits, adjustments, and payments: | | | | | | |
| · | | | ther | | ▶ 50g | | | |
| 51 | | payments. Add lines 50a through 50g | | | | | 51 | 1,000. |
| 52 | Estim | ated tax penalty (see instructions). Check if Fe | orm 2220 is attached | ▶ □ | | | 52 | 30. |
| 53 | | ue. If line 51 is less than the total of lines 48, | | | | | 53 | |
| 54 | Overp | payment. If line 51 is larger than the total of li | nes 48, 49, and 52, ent | er amount overpaid | d b | > | 54 | 264. |
| 55 | Enter | the amount of line 54 you want: Credited to | 2019 estimated tax | > | 264. R | efunded | 55 | 0. |
| Part \ | / 5 | Statements Regarding Certain | Activities and O | ther Informa | ition (see instru | ıctions) | | |
| 56 | At any | y time during the 2018 calendar year, did the | organization have an int | erest in or a signat | ture or other authori | ty | | Yes No |
| | over a | a financial account (bank, securities, or other) | in a foreign country? If | "Yes," the organiza | ation may have to fil | е | | |
| | FinCE | N Form 114, Report of Foreign Bank and Fina | ncial Accounts. If "Yes," | enter the name of | the foreign country | | | |
| | here | > | | | | | | X |
| 57 | Durin | g the tax year, did the organization receive a c | distribution from, or was | s it the grantor of, | or transferor to, a fo | reign trust? | | X |
| | If "Ye | s," see instructions for other forms the organi | zation may have to file. | | | | | |
| 58 | Enter | the amount of tax-exempt interest received o | r accrued during the tax | year ▶\$ | | | | |
| 0: | | der penalties of perjury, I declare that I have examined | | | | | dge and belie | ef, it is true, |
| Sign | correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. | | | | | | | scuss this return with |
| Here | |) | | EXECU Title | TIVE DIRE | | • | nown below (see |
| | | Signature of officer | Date | ▼ Title | | ins | structions)? | X Yes No |
| | | Print/Type preparer's name | Preparer's signature | | Date | Check i | f PTIN | |
| Paid | | | | | | self- employed | | |
| Prepa | arer | LYNNE M. HUISMANN | LYNNE M. H | UISMANN | <u> 11/13/19 </u> | 1 | | 0053811 |
| Use (| | Firm's name ► PLANTE & MOR | | | | Firm's EIN | 38- | <u>-1357951</u> |
| | - | | IDGE CT., | | | | | |
| | | Firm's address ► AUBURN HIL | LS, MI 4831 | 26 | | I Phone no. (| 248) | 375-7100 |

823711 01-09-19

Form **990-T** (2018)

| Schedule A - Cost of Good | s Sold. Enter | method of invent | ory v | aluation > N/A | | | | | |
|---|-----------------------|----------------------------------|--------|---|----------|---|------------------|---|---------|
| 1 Inventory at beginning of year | 1 | 0. | 6 | Inventory at end of year | r | | 6 | | 0. |
| 2 Purchases | 2 | | | Cost of goods sold. Su | | | | | |
| 3 Cost of labor | 3 | | | from line 5. Enter here | and in I | Part I, | | | |
| 4a Additional section 263A costs | | | | line 2 | | | 7 | | |
| (attach schedule) | | | 8 | Do the rules of section | 263A (| with respect to | | Yes | No |
| b Other costs (attach schedule) | | | | property produced or a | | , | | | |
| 5 Total. Add lines 1 through 4b | 5 | | | the organization? | | 1979 5 15 | ····· | | |
| Schedule C - Rent Income | (From Real | Property and | Per | sonal Property L | ease | d With Real Prop | erty | /) | |
| (see instructions) | | | | | | | | | |
| 1. Description of property | | | | | | | | | |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) | | | | | | | | | |
| | 2. Rent receiv | red or accrued | | | | | | | |
| (a) From personal property (if the per rent for personal property is more | rcentage of e than | (b) From real an | d pers | onal property (if the percentag property exceeds 50% or if | je | 3(a) Deductions directly columns 2(a) a | y conn nd 2(b | ected with the income in) (attach schedule) | |
| 10% but not more than 50%) | | the rent | is bas | ed on profit or income) | | | | | |
| (1) | | | | | | | | | |
| (2) | | | | | | | | | |
| (3) | | | | | | | | | |
| (4) Total | 0. | Total | | | 0. | | | | |
| (c) Total income. Add totals of columns | | | | | <u> </u> | (b) Total deductions. | | | |
| here and on page 1, Part I, line 6, column | n (A) | ILG1 ▶ | | | 0. | Enter here and on page 1, Part I, line 6, column (B) | • | | 0. |
| Schedule E - Unrelated Del | ot-Financed | Income (see i | nstru | ctions) | | | | | |
| | | , | | | | 3. Deductions directly cor | | | |
| | | | 2 | . Gross income from or allocable to debt- | (a) | to debt-finand | cea pr | (b) Other deductions | |
| 1. Description of debt-fi | inanced property | | | financed property | (ω) | (attach schedule) | | (attach schedule) | 3 |
| | | | | | | | | | |
| | | | | | | | | | |
| (2) | | | | | | | _ | | |
| (3) | | | | | | | _ | | |
| (4) | 1 | | | | | | _ | | |
| Amount of average acquisition debt on or allocable to debt-financed | of or | e adjusted basis allocable to | 6 | Column 4 divided by column 5 | | 7. Gross income reportable (column | | 8. Allocable deduction (column 6 x total of col | |
| property (attach schedule) | | inced property h schedule) | | | | 2 x column 6) | | 3(a) and 3(b)) | |
| (1) | | | | % | | | + | | |
| <u>(1)</u> (2) | | | | % | | | + | | |
| (3) | | | | % | | | \dashv | | |
| (4) | | | | % | | | \top | | |
| | 1 | | | /0 | | Inter here and on page 1, | + | Enter here and on page | e 1 |
| | | | | | | Part I, line 7, column (A). | | Part I, line 7, column (I | |
| Totals | | | | ▶ | | 0 | | | 0. |
| Total dividends-received deductions in | ncluded in colum | n 8 | | | | | | | 0. |

Form **990-T** (2018)

| Schedule F - Interest, / | Annuities, Ro | yalties, a | nd Rents | From Co | ntrolled | d Organiza | tions | (see ins | struction | ns) |
|--------------------------------------|--|---|---|---|--|--|------------------------|--|---------------|---|
| | | | Exempt 0 | Controlled O | rganizatio | ons | | | | |
| 1. Name of controlled organizat | iion | 2. Employer identification number | 3. Net unre (loss) (see | elated income instructions) | | al of specified nents made | include | t of column 4 sed in the contraction's gross i | rolling | 6. Deductions directly connected with income in column 5 |
| (1) | | | | | | | | | + | |
| <u>(1)</u> <u>(2)</u> | | | | | | | | | + | |
| (3) | | | | | | | | | $\overline{}$ | |
| (4) | | | | | | | | | | |
| Nonexempt Controlled Organi | zations | | | | | | | | | |
| 7. Taxable Income | 8. Net unrelated | l income (loss) | 0 Total | of specified payr | nente | 10. Part of colu | mn Q that | is included | 11 D | eductions directly connected |
| 7. Takabi ilikolik | (see instr | | 9. 10tar | made | nenta | in the controlli | ing organi s income | ization's | wit | th income in column 10 |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| | | | | | | Add colun Enter here and line 8, c | | 1, Part I, | | ndd columns 6 and 11. here and on page 1, Part I, line 8, column (B). |
| Totals | | | | | ▶ | | | 0. | | 0. |
| Schedule G - Investme | nt Income o | f a Sectio | n 501(c)(7 |), (9), or (| 17) Org | anization | | | | |
| (see inst | ructions) | | | | | | | | | |
| 1. Desc | | 2. Amount of income 3. Deductions directly connected (attach schedule) | | | cted | 4. Set- | asides schedule) | 5. Total deductions and set-asides (col. 3 plus col. 4) | | |
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| | | | | Enter here and o Part I, line 9, co | | | | | | Enter here and on page 1, Part I, line 9, column (B). |
| Totals | | | ▶ | | 0. | | | | | 0. |
| Schedule I - Exploited (see instru | = | vity Incor | ne, Other | Than Adv | ertisin | g Income | | | | |
| 1. Description of exploited activity | 2. Gross unrelated busines income from trade or busines | direct with | Expenses tly connected production unrelated ness income | from unrelated business (co minus colum | t income (loss) related trade or ess (column 2 column 3). If a ompute cols. 5 brough 7. 5. Gross income from activity that is not unrelated business income from activity that is not unrelated business income | | able to | 7. Excess exempt expenses (column 6 minus column 5, but not more than column 4). | | |
| (1) | | | | | | | | | | |
| (2) (3) (4) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| | Enter here and o page 1, Part I, line 10, col. (A). | pag line | here and on ge 1, Part I, 10, col. (B). | | | | | | | Enter here and on page 1, Part II, line 26. |
| Totals - | | 0. | 0. | | | | | | | 0. |
| Schedule J - Advertision | | see instruct | | | | | | | | |
| Part I Income From | Periodicals F | Reported | on a Cons | solidated | Basis | , | | | | |
| 1. Name of periodical | 2. Go advert inco | ising | 3. Direct advertising costs | | | 5. Circulat income | | 6. Reade cost | | 7. Excess readership costs (column 6 minus column 5, but not more than column 4). |
| (1) (2) (3) (4) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| (1) | | | | | | | | | | |
| Totals (carry to Part II, line (5)) | ▶ | 0. | 0 | | | | | | | 0 . Form 990-T (2018) |
| | | | | | | | | | | 101111 000 1 (2010) |

Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

| 1. Name of periodical | 2. Gross advertising income | 3. Direct advertising costs | 4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7. | 5. Circulation income | 6. Readership costs | 7. Excess readership costs (column 6 minus column 5, but not more than column 4). |
|-----------------------------|--|--|---|-----------------------|---------------------|---|
| (1) | | | | | | |
| (2) | | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| Totals from Part I | 0. | 0. | | | | 0. |
| | Enter here and on page 1, Part I, line 11, col. (A). | Enter here and on page 1, Part I, line 11, col. (B). | | | | Enter here and on page 1, Part II, line 27. |
| Totals, Part II (lines 1-5) | 0. | 0. | | | | 0. |

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

| 1. Name | 2. Title | 3. Percent of time devoted to business | Compensation attributable to unrelated business |
|---|----------|--|---|
| (1) | | % | |
| (2) | | % | |
| (3) | | % | |
| (4) | | % | |
| Total. Enter here and on page 1, Part II, line 14 | | > | 0. |

Form **990-T** (2018)

| FORM 990-T | OTHER DEDUCTIONS | STATEMENT 1 |
|------------------------------|------------------|----------------|
| DESCRIPTION | | AMOUNT |
| LEGAL FEES ACCOUNTING FEES | | 1,290. 200. |
| TOTAL TO FORM 990-T, PAGE 1, | LINE 28 | 1,490. |

Form **2220**

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return.

FORM 990-T

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form2220 for instructions and the latest information.

2018

Name

GREAT LAKES CENTER FOR THE ARTS

Employer identification number 46-4121514

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

| F | Part I Required Annual Payment | | | | | | | |
|----|--|--------|---------------------------------------|---------------|-------------|-------------------|--------------|----------|
| | | | | | | | | |
| 1 | Total tax (see instructions) | | | | | | 1_ | 706. |
| | | | | | ı | | | |
| | Personal holding company tax (Schedule PH (Form 1120), line | | | | 2a | | | |
| b | Look-back interest included on line 1 under section 460(b)(2) | | | | | | | |
| | contracts or section $167(g)$ for depreciation under the income | fore | cast method | | 2b | | | |
| | | | | | | | | |
| C | Credit for federal tax paid on fuels (see instructions) | | | [| 2c | | | |
| | l Total. Add lines 2a through 2c | | | | | | 2d | |
| 3 | Subtract line 2d from line 1. If the result is less than \$500, $\ensuremath{\text{do}}$ | not (| complete or file this form. | The corpora | ation | | | |
| | does not owe the penalty | | | | | | 3 | 706. |
| 4 | Enter the tax shown on the corporation's 2017 income tax retu | | | | | | | |
| | or the tax year was for less than 12 months, skip this line ar | ıd en | ter the amount from line | 3 on line 5 | | | 4 | |
| | | | | | | | | |
| 5 | Required annual payment. Enter the smaller of line 3 or line | | · · · · · · · · · · · · · · · · · · · | • | • | | | T0.6 |
| _ | enter the amount from line 3 | | | | | | 5 | 706. |
| r | Part II Reasons for Filing - Check the boxes belo | w tha | at apply. If any boxes are | checked, the | corporation | must file Form 22 | 220 | |
| _ | even if it does not owe a penalty. See instructions. | | | | | | | |
| 6 | The corporation is using the adjusted seasonal installr | | | | | | | |
| 7 | The corporation is using the annualized income install | | | | | | | |
| 8 | The corporation is a "large corporation" figuring its firs Part III Figuring the Underpayment | st req | uired installment based o | n the prior y | ear's tax. | | | |
| | rait iii Figuring the Onderpayment | | | | | | | , n |
| | In tall the control of the control o | \Box | (a) | | b) | (c) | | (d) |
| 9 | Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: | | | | | | | |
| | (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the | 9 | 04/15/18 | 067 | 15/18 | 09/15/ | 1 0 | 12/15/18 |
| 10 | corporation's tax year Required installments. If the box on line 6 and/or line 7 | 9 | 04/13/10 | 007. | 13/10 | 09/13/ | 10 | 12/13/10 |
| 10 | • | | | | | | | |
| | above is checked, enter the amounts from Sch A, line 38. If | | | | | | | |
| | the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked. | | | | | | | |
| | enter 25% (0.25) of line 5 above in each column | 10 | 177. | | 176. | 1 | 77. | 176. |
| 11 | Estimated tax paid or credited for each period. For | 10 | 1110 | | 170. | | <i>,</i> , , | 170. |
| 11 | column (a) only, enter the amount from line 11 on line 15. | | | | | | | |
| | | 11 | | | | | | |
| | Complete lines 12 through 18 of one column | | | | | | | |
| | before going to the next column. | | | | | | | |
| 19 | Enter amount, if any, from line 18 of the preceding column | 12 | | | | | | |
| | Add lines 11 and 12 | 13 | | | | | | |
| | Add amounts on lines 16 and 17 of the preceding column | 14 | | | 177. | 3 | 53. | 530. |
| | Subtract line 14 from line 13. If zero or less, enter -0- | 15 | 0. | | 0. | | 0. | 0. |
| | If the amount on line 15 is zero, subtract line 13 from line | -10 | J. | | | | | |
| 10 | 44.00 | 16 | | | 177. | 3 | 53. | |
| 17 | Underpayment. If line 15 is less than or equal to line 10, | -10 | | 1 | | | | |
| " | subtract line 15 from line 10. Then go to line 12 of the next | | | | | | | |
| | | 17 | 177. | | 176. | 1 | 77. | 176. |
| 18 | Overpayment. If line 10 is less than line 15, subtract line 10 | " | = . , , | | | | | 2,00 |
| | from line 15. Then go to line 12 of the next column | 18 | | | | | | |
| | | | | | | | | |

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2018)

Part IV Figuring the Penalty

| | Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. | | | | | |
|---|---|----|-----|----------|-----------|--------|
| | (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions | 19 | | | | |
| | Number of days from due date of installment on line 9 to the | | | | | |
| | date shown on line 19 | 20 | | | | |
| | Number of days on line 20 after 4/15/2018 and before 7/1/2018 | 21 | | | | |
| | Underpayment on line 17 x Number of days on line 21 x 5% (0.05) | 22 | \$ | \$ | \$ | \$ |
| ; | Number of days on line 20 after 06/30/2018 and before 10/1/2018 | 23 | | | | |
| ļ | Underpayment on line 17 x Number of days on line 23 x 5% (0.05) | 24 | \$ | \$ | \$ | \$ |
| 5 | Number of days on line 20 after 9/30/2018 and before 1/1/2019 | 25 | | | | |
| 6 | Underpayment on line 17 x Number of days on line 25 x 5% (0.05) | 26 | \$ | \$ | \$ | \$ |
| , | Number of days on line 20 after 12/31/2018 and before 4/1/2019 | 27 | SEI | ATTACHED | WORKSHEET | |
| 3 | Underpayment on line 17 x Number of days on line 27 x 6% (0.06) | 28 | \$ | \$ | \$ | \$ |
|) | Number of days on line 20 after 3/31/2019 and before 7/1/2019 | 29 | | | | |
|) | Underpayment on line 17 x Number of days on line 29 x *% | 30 | \$ | \$ | \$ | \$ |
| | Number of days on line 20 after 6/30/2019 and before 10/1/2019 | 31 | | | | |
| 2 | Underpayment on line 17 x Number of days on line 31 x *% | 32 | \$ | \$ | \$ | \$ |
| } | Number of days on line 20 after 9/30/2019 and before 1/1/2020 | 33 | | | | |
| ļ | Underpayment on line 17 x Number of days on line 33 x *% | 34 | \$ | \$ | \$ | \$ |
| ; | Number of days on line 20 after 12/31/2019 and before 3/16/2020 | 35 | | | | |
| 6 | Underpayment on line 17 x Number of days on line 35 x *% | 36 | \$ | \$ | \$ | \$ |
| , | Add lines 22, 24, 26, 28, 30, 32, 34, and 36 | 37 | \$ | \$ | \$ | \$ |

^{*} Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2018)

FORM 990-T UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

| Name(s) GREAT LAKES CENTER FOR THE ARTS Identifying I | | | | | umber |
|---|--------|-----------------|--------------------|--------------|---------|
| | | | | | 21514 |
| (A) | (B) | (C) Adjusted | (D) Number Days | (E) Daily | (F) |
| *Date | Amount | Balance Due | Balance Due | Penalty Rate | Penalty |
| | | -0- | | | |
| 04/15/18 | 177. | 177. | 61 | .000136986 | 1 |
| 06/15/18 | 176. | 353. | 92 | .000136986 | 4 |
| 09/15/18 | 177. | 530. | 91 | .000136986 | 7 |
| 12/15/18 | 176. | 706. | 16 | .000136986 | 2 |
| 12/31/18 | 0. | 706. | 135 | .000164384 | 16 |
| | | | | | |
| | | | | | |
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| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| enalty Due (Sum of Col | [| | | 1 | 30 |

^{*} Date of estimated tax payment, withholding credit date or installment due date.

812511 04-01-18